

# Annex A

## Current Directorships

### Non Listed Companies

- **Jurong Engineering Ltd** **Chairman (1<sup>st</sup> Dec 2005 -)**
- **SINGEX Holdings Pte.Ltd** **Chairman (15<sup>th</sup> May 2010-)**
- **Singapore LNG Corporation Pte Ltd** **Chairman (15<sup>th</sup> Jun 2010-)**
- **SMRT Trains Ltd** **Director (20 May 2013-)**

### Listed Companies

- **SMRT Corporation Ltd** **Director (1<sup>st</sup> August 2006)**  
**Chairman of Audit Committee**  
**Member of Nominating Committee.**

## Other Current Appointments

- **Institute of Technical Education**  
**Board member (1<sup>st</sup> April 1998-)**  
**Chairman (1<sup>st</sup> April 2007 -)**
- **Inland Revenue Authority of Singapore**  
**Board member (1<sup>st</sup> Sept 2013)**
- **Tripartite Alliance for Fair Employment Practices**  
**Co-Chairman (May 2006 -)**
- **Charity Council** **Member (1<sup>st</sup> Mar 2009 -)**
- **Singapore Golf Association**  
**Board member (31 March 2006-)**  
**President (11<sup>th</sup> Mar 2010 -)**
- **National Wages Council** **Member (April 2004 -)**
- **NTUC Club Management Council**  
**Member (Oct 2003 -)**

- **Ong Teng Cheong Labour Leadership Institute**  
Board member (1 April 2002 -)  
Chairman of Audit Committee (May 2008-)
- **Singapore Manufacturing Federation**  
Member of the Board of Governors (28<sup>th</sup> Jan 2014 - )

## **Professional Background/Career History**

- **Managing Director Novar International (2000-2005)**
- **Managing Director – Caradon Asia Pacific (1990-2000)**
- **General Manager – MK Electric (Singapore) Pte. Ltd (1980-1990)**
- **Overseas Operations Accountant – MK Electric Ltd (England) (1977-1980)**
- **Articled Clerk – Bowker Orford & Co (England) (1972-1977)**

## **Previous Employment Directorships**

- **Novar Shenzhen Ltd (2002-2005)**
- **Asia Aluminium Group Ltd (2002-2005)**
- **MK Electric (India) Ltd.(2000-2002)**
- **PT MK Electric Indonesia (1996-2005)**
- **Duraplug (M ) Sdn Bhd (1994--2005)**
- **Select Electric (Malaysia) Sdn Bhd (1990-2005)**
- **MK Electric (China) Ltd (1988-2005)**
- **MK Electric (Malaysia) Sdn Bhd (1980-2005)**
- **MK Electric (Singapore) Pte Ltd (1980-2005)**

## **Previous other Directorship/Membership Appointments**

### **Listed Companies**

- **CapitaMalls Asia Ltd**      **Director (1<sup>st</sup> Mar 2013 - 22 Jul 2014)**  
**Chairman of Audit Committee**  
**Member of Finance and Budget Committee**  
**Member of Risk Committee**
- **Asia Pacific Breweries Ltd** **Director (1<sup>st</sup> Oct 2010 –22<sup>nd</sup> Feb 2013)**  
**Chairman of Audit and Remuneration Committees.**  
**Member of Nominating Committee.**
- **SNP Corporation Ltd.**

Board member and Chairman of Audit Committee (Aug 2008-Jun 2009)

- **UMS Holdings Ltd**  
Board member and Chairman of Audit Committee and Remunerations Committee (Mar 2006-Aug 2007)

### **Non Listed companies/Others**

- **Sentosa Golf Club**                      **General Committee Member and Captain**  
**(1 April 2005 – 31 March 2015)**
- **Singapore National Employers Federation**  
**Council member (1986-25 Sept 2014)**  
**Vice President (Jun 1988 – 25 Sept 2014)**
- **Singapore Business Federation**  
**Council member (7 Dec 2004 - 27 Jun 2014)**  
**Honorary Treasurer (25<sup>th</sup> Jun 2008 - 1<sup>st</sup> Mar 2014)**
- **SBF Holdings Pte Ltd**                      **Director (10<sup>th</sup> Dec 2008 -30<sup>th</sup> April 2014)**
- **SINGEX Venues Pte Ltd**  
**Chairman (15<sup>th</sup> May 2010-28 Jun 2013)**
- **SINGEX Exhibition Pte Ltd**  
**Chairman (15<sup>th</sup> May 2010-28 Jun 2013)**
- **SINGEX Exhibition Ventures Pte Ltd**  
**Chairman (15<sup>th</sup> May 2010-28 Jun 2013)**
- **SMRT Trains Ltd**  
**Director (7<sup>th</sup> Sept 2006 – 3 Feb 2012)**
- **SMRT Road Holdings Ltd**  
**Director( 7<sup>th</sup> Sept 2006 – 6 Feb 2012)**
- **SMRT Buses Ltd**  
**Director (7<sup>th</sup> Sept 2006 – 6 Feb 2012)**
- **ITE Holdings Pte Ltd**  
**Chairman (1<sup>st</sup> Jun 2007 – 6 July 2010)**
- **Economic Strategy Committee - Subcommittee on Fostering Inclusive Growth**  
**Member (1<sup>st</sup> July 2009 -1<sup>st</sup> Mar 2010)**
- **Power Seraya Ltd**

**Board member and Chairman of Audit Committee (Jan 2001–Mar 2009)**

- **NTUC Club Investment Pte Ltd**  
**Board member (Sept 2004-Sept 2007)**
- **Quebec Leisure Int'l Pte Ltd**  
**Board member (Oct 2006 – Jun 2007)**
- **ECICS Property Ltd**  
**Board member (1997-2004)**
- **National Tripartite Advisory Panel to develop Family Friendly Workplace**  
**Member (2003/04)**
- **National Steering Committee on Inter Racial Confidence Circles**  
**Member (2002-2006)**
- **Singapore Economic Review Sub-Committee on dealing with the impact of Economic Restructuring**                      **Member (2001/2002)**
- **PSB Corporation Pte Ltd**  
**Board member (2001-2004)**
- **People Developer Council**  
**Member (2000/02)**
- **Skills Development Fund Advisory Council**  
**Member (1988 -1990)**
- **Government Parliamentary Committee (Finance, Trade and Industry)**  
**Member of Resource Panel (1997-1998)**
- **NTUC Healthcare Cooperative Ltd.**  
**Board member and Chairman of Audit Committee (1993-2004)**
- **Novo Quality Services Pte Ltd**  
**Chairman (1993- 2001)**
- **Advisory Council on Continuing Education and Training**  
**Member (1992-1995)**
- **Tanglin Trust School Ltd**  
**Board member (1991-2001)**
- **Singapore Manufacturers Association/ Singapore Confederation of Industries**  
**Deputy President (1990-2000)**
- **Financial Reporting Standards Consultative Committee**

**Member (1989/90 and 1991/92)**

- **Asean Federation of Electrical, Electronic and Allied Industries  
Chairman**
- **British Business Association of Singapore  
Vice President**
- **Singapore Institute of Management Council  
Member**
- **Singapore-Thailand Business Council  
Member**
- **National Productivity & Quality Council  
Member and Chairman of the National Productivity Awards  
Selection  
Committee (1985-1995)**