

1H 2006 Results Announcement

August 1, 2006



Scope of Briefing

Part I

Financial Review

Part II

- Operations Review & Outlook
- Sustaining Growth

Part III

Q & A



1H 2006 Performance Highlights

Continuous Strong Growth

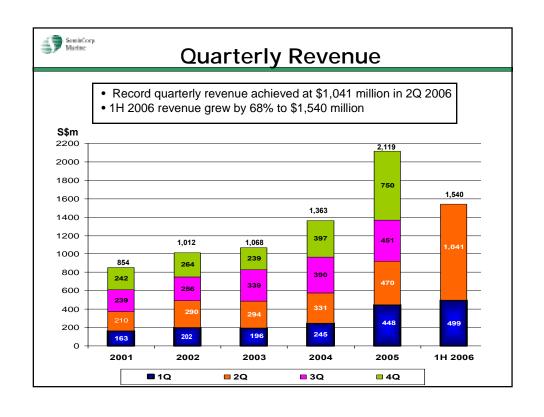
- Revenue increased by 68% to a record high at \$1,540.3 million
- Operating profits increased 79% to \$100.3 million
- PBT increased 70% to \$127.5 million
- PATMI increased 69% at \$98.4 million
- PATMI (exclude non-operating items of \$1.8 m) increased 65% to \$96.6 million
- EPS at 6.77 cents (1H 2005 : 4.08 cents) : up 66%
- Interim dividend for 1H 2006 : 3.5 cents per share : up 40%
 - 1H 2005 interim dividend: 2.5 cents

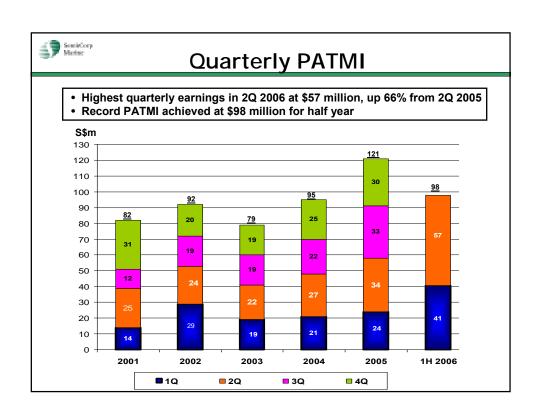


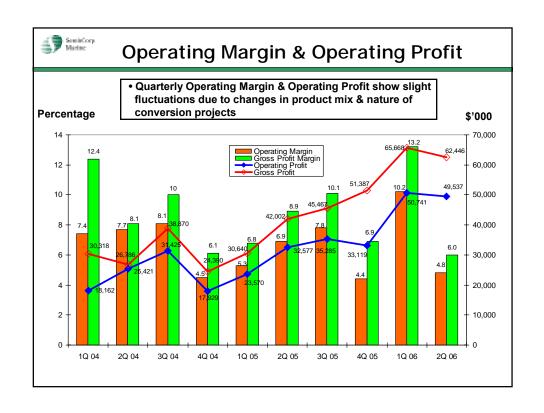
Earnings & EPS

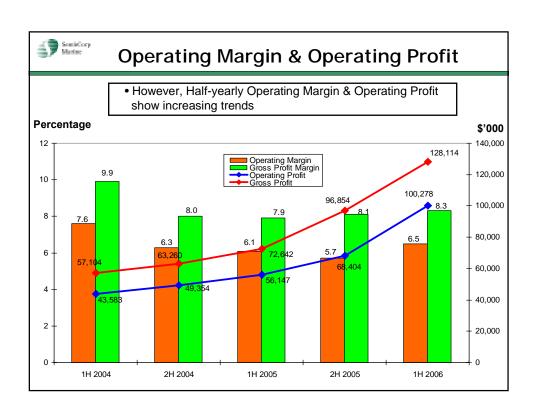
PATMI grew by 69% for 1H 2006 as compared with 1H 2005

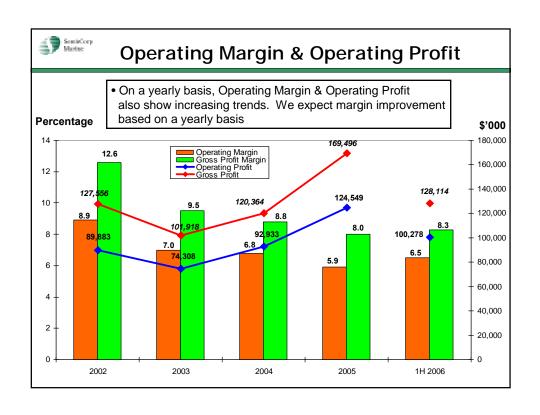
Year Description	2Q 2006	2Q 2005	% Δ	1H 2006	1H 2005	% Δ
Revenue (\$'m)	1,041.2	470.4	121.4	1,540.3	918.1	67.8
EBITDA (\$'m)	60.0	41.1	46.0	120.8	72.9	65.7
Operating Profit (\$'m)	49.5	32.6	52.1	100.3	56.1	78.6
Pre-tax Profit (\$'m)	71.4	44.6	60.0	127.5	75.1	69.7
PATMI (\$'m)	57.5	34.6	66.4	98.4	58.4	68.5
PATMI (\$'m) (exclude non-operating items)	49.6	34.6	43.4	96.6	58.4	65.4
EPS (cents) – Basic	3.96	2.40	65.0	6.77	4.08	65.9
- Diluted	3.91	2.37	65.0	6.69	4.02	66.4











Capital and ROE **Annualised ROE is 18%** % Year **Description** 1H 2006 1H 2005 change Shareholders' Funds (million) 1,092 1,032 6 Capital Employed (million) 1,074 1,120 4 Net Cash (million) 513 607 (15)ROE (%) (annualised) 56 18.2 11.7 Net Asset Value (cents) 75.0 71.6 5



Free Cashflow

Dividends paid increased 17% to \$81 million

Year Description	1H 2006 S\$m	1H 2005 S\$m	% change
Cashflow from operation before reinvestment in working capital	123	73	68
Net cash provided (used in)/ by operating activities	(43)	290	n.m.
Net cash provided by/(used in) investing activities	95	(101)	n.m.
Dividends paid to shareholders	(81)	(69)	17
Cash & cash equivalent	513	607	(15)

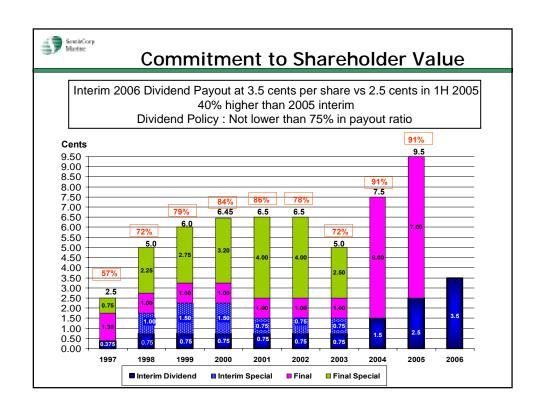


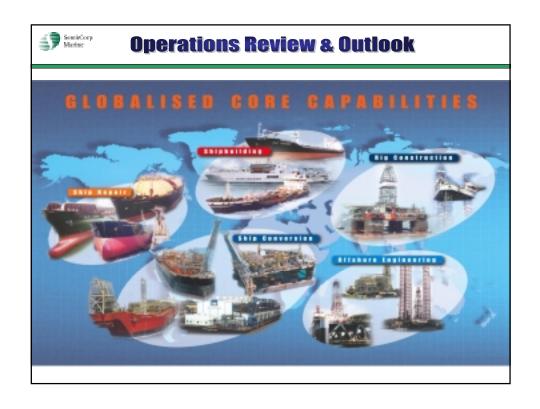
Capex

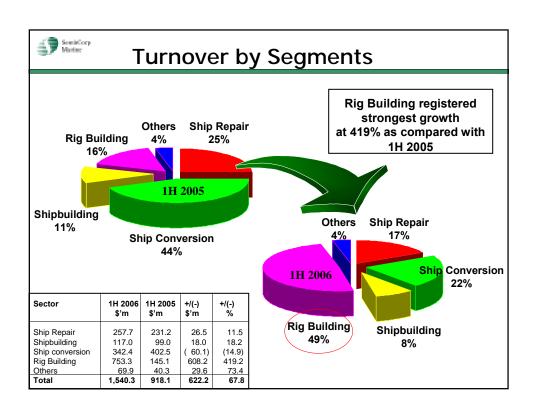
Capex for strategic tie & capacity expansion at \$187 million, subject to shareholders' approval

Year(S\$m) Description	2006 Forecast	2005 Budget	FY2005 Actual
Rig	35.5	97.3	97.6
Buildings	2.0	0.7	0.2
Plants, Machinery & Cranes	27.6	17.9	33.2
Office & Workshop Equipment	5.4	4.6	8.6
	70.5	120.5	139.6
Cosco Shipyard Group (China)	24.6	49.0	47.5
Others	25.4	-	-
	50.0	49.0	47.5
Cosco Corporation (Singapore) SMOE & SemBeth	120.3 66.5* 186.8	- - -	- - -
Total	307.3	169.5	187.1

^{*} Remaining amount of \$116.9 million from bank borrowings







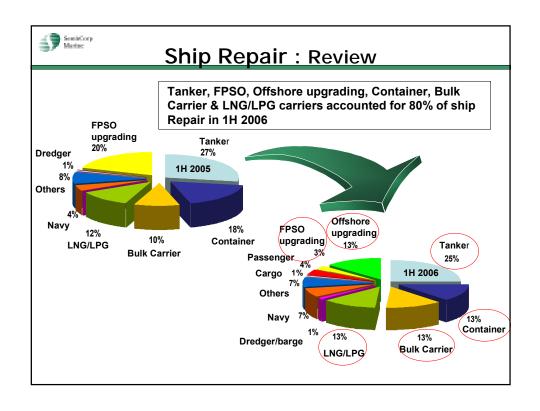
	All Sectors registered strong increases						
\$m Sector	2Q 2006	2Q 2005	% Change	1H 2006	1H 2005	% Change	
Ship Repair	127.5	135.1	(5.6)	257.7	231.2	11.5	
Shipbuilding	70.1	47.6	47.3	117.0	99.0	18.2	
Ship Conversion	266.7	179.4	48.7	342.4	402.5	(14.9)	
Rig Building	558.8	97.2	474.9	753.3	145.1	419.2	
Others	18.1	11.1	63.1	69.9	40.3	73.4	
Total	1,041.2	470.4	121.4	1,540.3	918.1	67.8	



Ship Repair : Review

Average value per vessel increased by 18% to \$1.62 million for 1H 2006

Year Description	2Q 2006	2Q 2005	% change	1H 2006	1H 2005	% change
Revenue contributions	127.5	135.1	(5.6)	257.7	231.2	11.5
No. of vessels	78	89	(12.4)	159	169	5.9
Average value per vessel (\$m)	1.63	1.52	7.2	1.62	1.37	18.2





Ship Building: Review

2 container vessels delivered in 1H 2006

Year Description	2Q 2006	2Q 2005	% change	1H 2006	1H 2005	% change
No. of vessels delivered	1	ı	100	2	2	-
No. of vessels (WIP)	7	8	(13)	7	8	(13)
In planning & engineering stage	1	2	(50)	1	2	(50)
Percentage completion (\$m)	70.1	47.6	47.3	117.0	99.0	18.2



Shipbuilding: Review

Shipbuilding activities will remain strong in 2006

Project Completed & Delivered in 1H 2006: 2

Project Name/Type	Customer	Delivery schedule
 2nd unit 2,600 TEU container 3rd unit 2,600 TEU container 	Wan Hai Lines Wan Hai Lines	1Q 2006 2Q 2006

Projects in WIP Stages: 6

•	4th 2,600 TEU container	Wan Hai Lines	4Q 2006
•	1st unit 2,600 TEU container	Reederei F Laeisz	3Q 2006
•	2 units 4,950 dwt tanker	Kuwait Oil Tanker	4Q 2006
•	5 th unit 2,600 TEU container	Wan Hai Lines	2Q 2007
•	6 th unit 2,600 TEU container	Wan Hai Lines	4Q 2007

Project in Early Stages: 1

	2nd unit 2,600 TEU container	Reederei F Laeisz	3Q 2007
•	Zna unit 2,000 TEO containei	Reedelel F Laeisz	3Q 2001



Ship Conversion & Offshore: Review

Lower conversion revenue due to reduced level of activity on completion of marine hull conversion of FPSO P-54 project in April 2006

Year Description	2Q 2006	2Q 2005	% change	1H 2006	1H 2005	% change
No. of vessels delivered	1	ı	n.m.	2	1	100
No. of vessels (WIP)	8	5	60	8	5	60
In planning & engineering stage	ı	4	n.m.	-	4	n.m.
Percentage completion (\$m)	266.7	179.4	48.7	342.4	402.5	(14.9)



Ship Conversion & Offshore: Review

Ship Conversion activities expected to remain strong in 2006

Projects completed & delivered in 1H 2006: 2

P	roject Name/Type	Customer	Delivery schedule
•	P-50 Topsides installation	Petrobras	1Q 2006
•	P-54 marine conversion	Petrobras	2Q 2006

Projects in WIP stages: 8

	-		
•	P-54 Topsides fabrication	Petrobras	3Q 2006
•	P-54 Compressor modules	Petrobras	3Q 2006
•	Heavy Lift Derrick Pipelay	Sapura Crest	1Q 2007
•	P-54 integration & commissioning	Petrobras	3Q 2007
•	ConocoPhillips topsides	ConocoPhillips	3Q 2008
•	PRA-1 FPSO conversion	Modec	1Q 2007
•	RJS FSO conversion	Modec	4Q 2006
•	BW Enterprise FPSO conversion	Bergessen	4Q 2006



Rig Building Jack-up: Review

Jack-Up Rig Building recorded strongest growth at 510% in 1H 2006 as compared with 1H 2005

Year Description	2Q 2006	2Q 2005	% change	1H 2006	1H 2005	% change
No. of Rigs delivered	1	ı	100	1	-	100
No. of Rigs (WIP)	6	2	200	6	2	200
No. in planning & engineering stage	8	8	-	8	8	-
Percentage completion (\$m)	424.5	72.9	477	592.7	97.2	510



Rig Building Jack-up: Review

Jack-Up Rig building activities expected to increase substantially in 2006

Project completed & delivered in 1H 2006: 1

Pı	roject Name/Type	Customer	Delivery schedule
•	1st unit Jack-Up	Kristiansand Drilling	2Q 2006
Pr	ojects in WIP Stages	: 6	
•	2 nd unit Jack-Up	Wilpower	3Q 2006
•	3 rd unit Jack-Up	Apexindo	4Q 2006
•	4th unit Jack-Up	Deep Drilling Invest	3Q 2007
•	5 th unit Jack-Up	WilSuperior	3Q 2007
•	6th unit Jack-Up	Petrojack I	2Q 2007
•	7 th unit Jack-Up	Petrojack II	1Q 2008
Pr	ojects in Engineering	& Early Stages : 8	
•	8 th unit Jack-Up	Japan Drilling	1Q 2008
•	9 th unit Jack-up	SeaDrill	4Q 2007
•	10 th unit Jack-Up	Petrojack III	3Q 2008
•	11th unit Jack-Up	Awilco	4Q 2007
•	12th unit Jack-Up	Aban Lloyd	4Q 2008
•	13 th unit Jack-Up	Sinvest	4Q 2008
•	14th unit Jack-up	JackInvest 1	4Q 2008
•	15 th unit Jack-up	Awilco	3Q 2008



Rig Building Semi-submersibles: Review

Semi-submersible Rig Building revenue is expected to grow with more projects coming into the WIP stages by 2H 2006

Year Description	2Q 2006	2Q 2005	% change	1H 2006	1H 2005	% change
No. of Rigs delivered	1*	ı	100	1*	2	(100)
No. of Rigs (WIP)	1	1*	-	1	1*	-
No. in planning & engineering stage	3	2	n.m	3	2	n.m
Percentage completion (\$m)	134.3	24.3	469	160.6	47.9	235

^{*} Atlantia Lower Hull



Rig Building Semi-submersible : Review

Semi-submersible rig building activities also expected to increase in 2006

Projects completed & delivered in 1H 2006: 1

Project Name/Type	Customer	Delivery schedule		
Lower Hull	Atlantia Offshore	1Q 2006		

Project in WIP Stages: 1

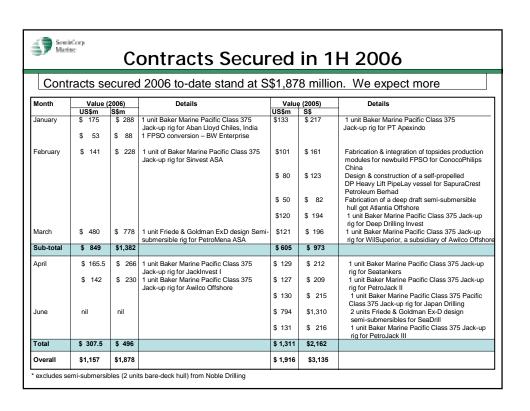
1st unit Semi-submersible | SeaDrill | 3Q 2008 |

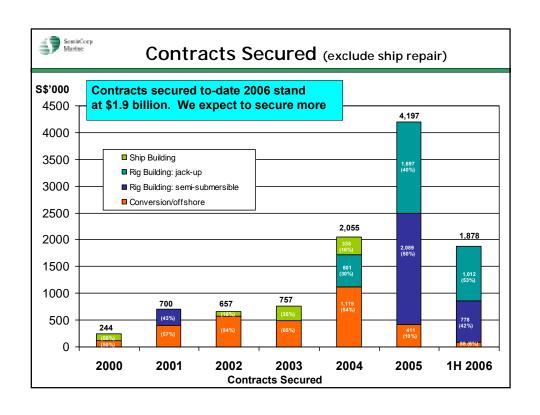
Projects in Engineering & Early Stages: 3

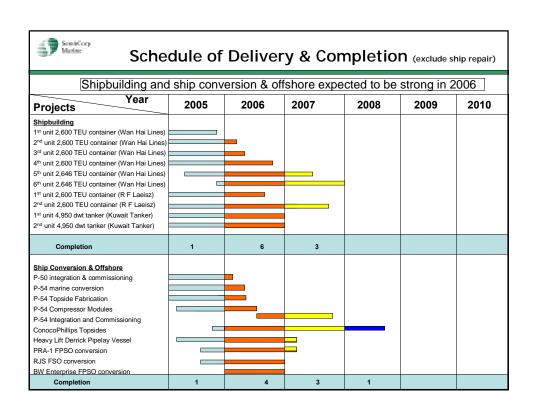
•	2 nd unit Semi-submersible	SeaDrill	4Q 2008	
•	3 rd unit Semi-submersible	PetroMena	4Q 2009	
•	4 th unit Semi-submersible	PetroMena	4Q 2009	

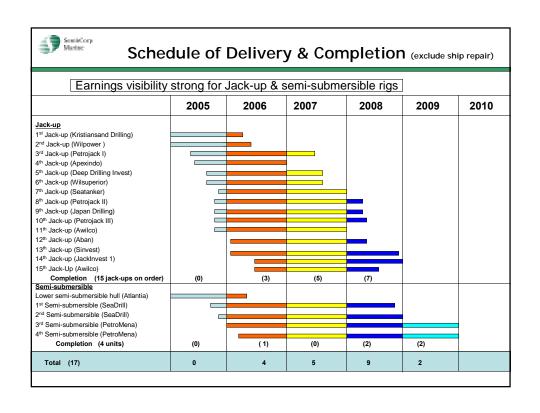
Exclusion: 2 units Baredeck Hull to be built up as semi-submersibles



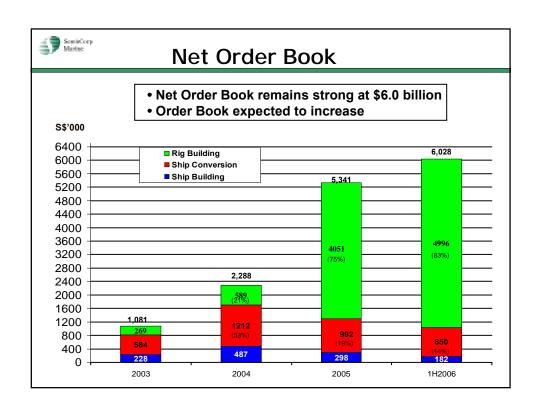








• Order E	on			
S\$m Sector	Contract Value carried forward from 1Q 2006 plus new contracts secured as at to-date	Taken 2Q 2006	Balance	Percentage of Total Order Book
Shipbuilding	252	70	182	3%
Ship Conversion & Offshore	1,117	267	850	14%
Rig Building - Jack-up - Semi-submersible	2,773 2,782	425 134	2,348 2,648	39% 44%
Total	6,924	896	6,028	100%





Outlook: Ship Repair

Overall demand for ship repair remains very strong

- big docks are nearly fully booked till October 2006
- market still competitive
- specialised niche market : LNG gas tankers, containerships, rig repairs
- ability to deliver on schedule important
- high HSSE standards



Outlook: Shipbuilding

- Shipbuilding supported by strong demand
- Continual demand for niche market in feeder container vessels & offshore supply vessels



Outlook: Ship Conversion & Offshore

Global oil demand continues to grow

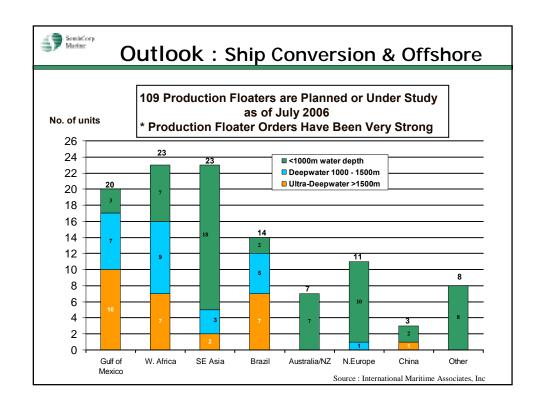
- IEA expects global oil demand in 2006 at a rate of 1.5%
- OPEC sees world oil demand growing at 1.6% in 2006
- U.S. EIA sees global oil demand growing 2.1% in 2006 with China oil demand growing an astronomical 7.2%
- Longer term, worldwide oil demand expected to grow at a robust pace

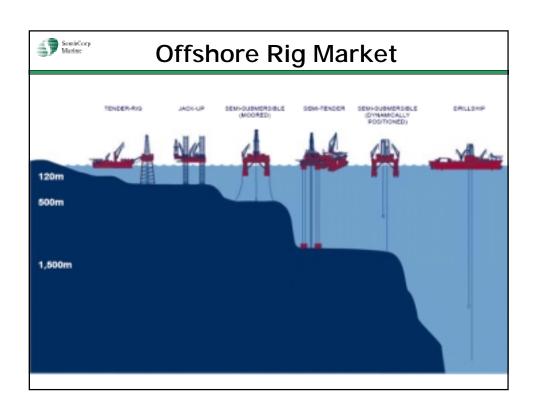
Energy supply remains tight

- oil & natural gas futures prices still climbing

Offshore E & P Spending outlook is very positive

- worldwide exploration & production spending will continue to rise an increase of 21.3% over 2005 at US\$261 billion
- drilling plans also positive







Outlook: Rig Building

High utilisation levels

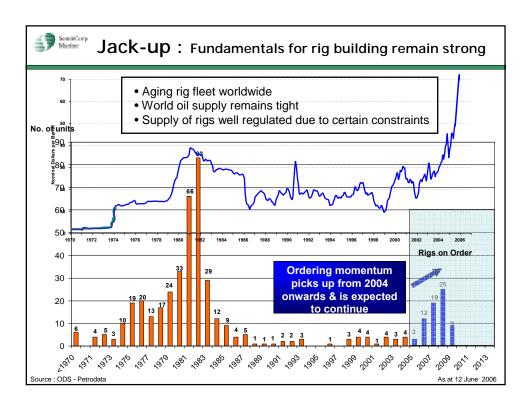
- offshore drilling market continues to strengthen around the world with high utilisation levels
- operators increasingly commit to long-term charters to ensure rig access

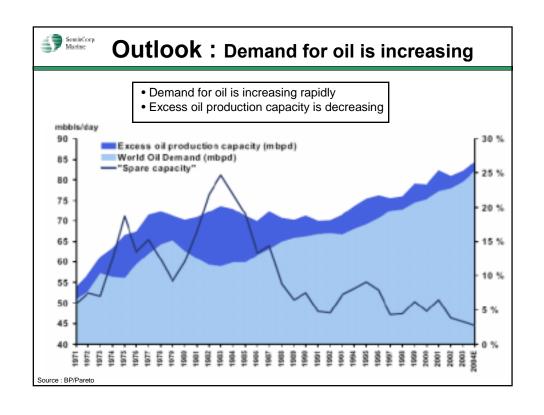
Growing demand for high-specification rigs

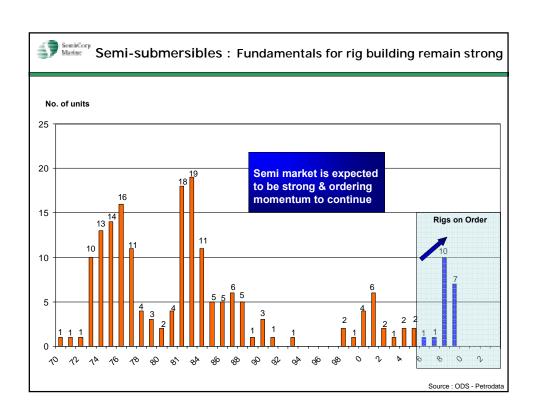
- operators prepared to commit ahead of time in anticipation of their drilling programs

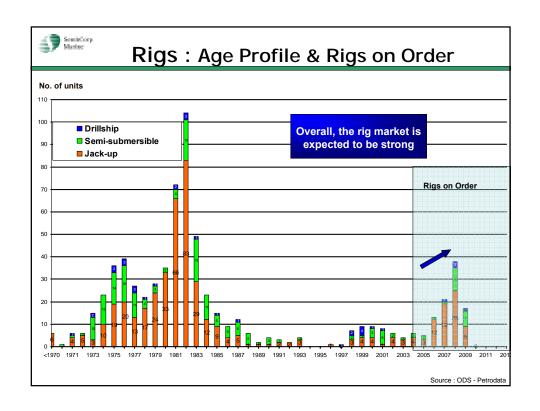
Demand for floaters continues to grow

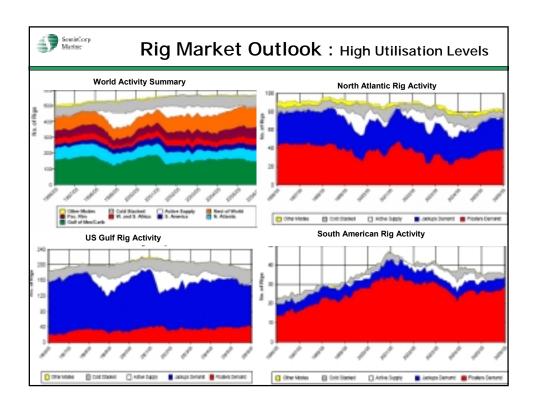
- both standard and deepwater sectors are tightening worldwide
- dayrates increasing across the board

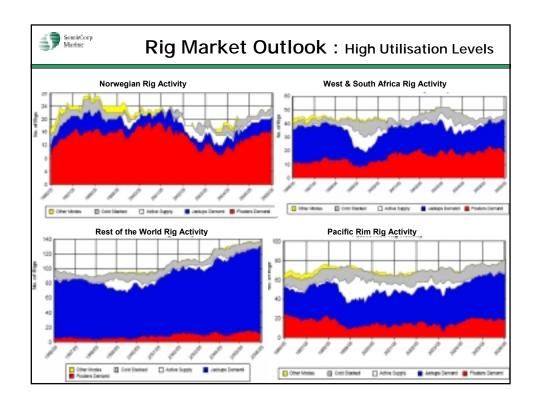


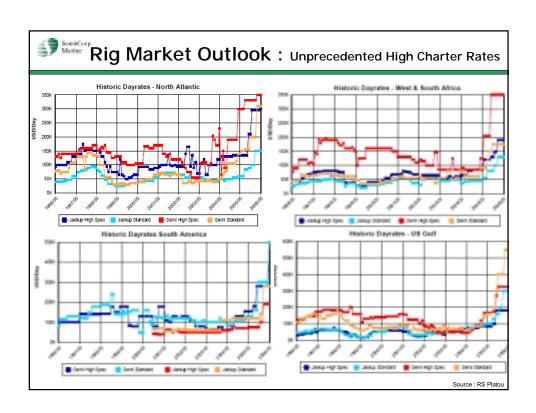


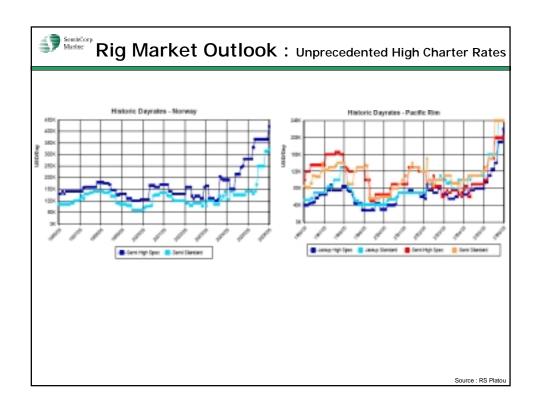


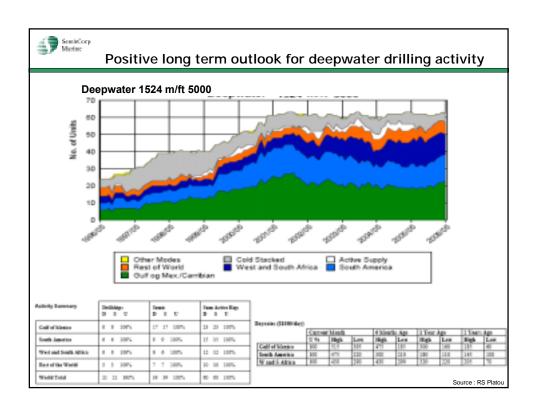










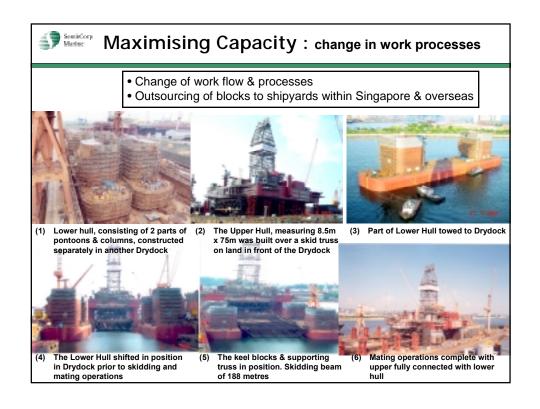




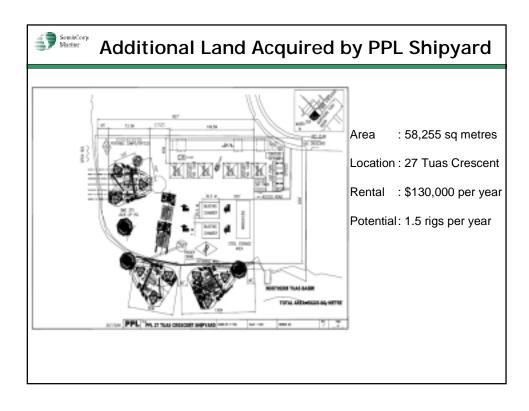
Strategy for Sustaining Growth

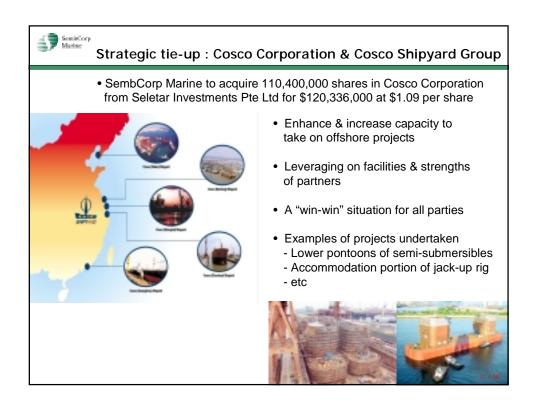
- Increasing shipyard capacity
 - Change in work flow and processes
 - Maximising Singapore-based shipyard capacity
- Leveraging on complementary facilities
 - Singapore and China
 - Singapore and Brazil
- Expansion and growth in rig building and offshore engineering business through:
 - Acquisition of SMOE
 - Acquisition of SemBeth land

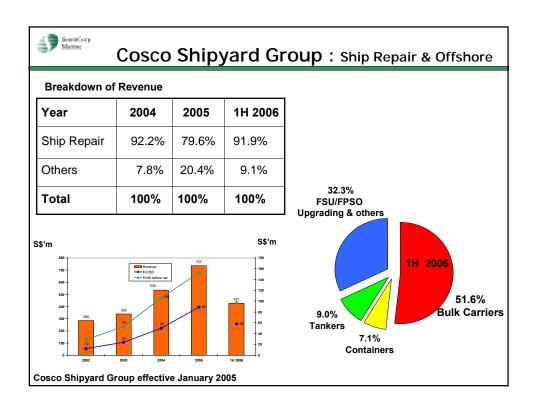


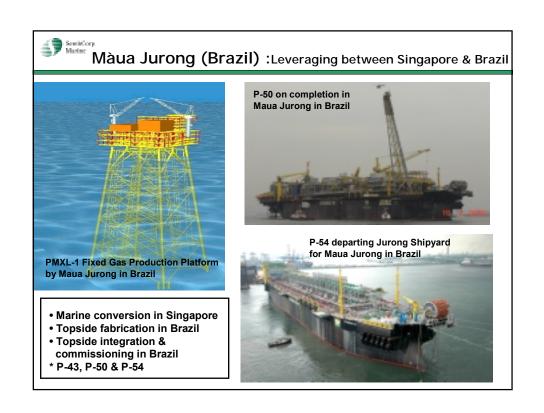




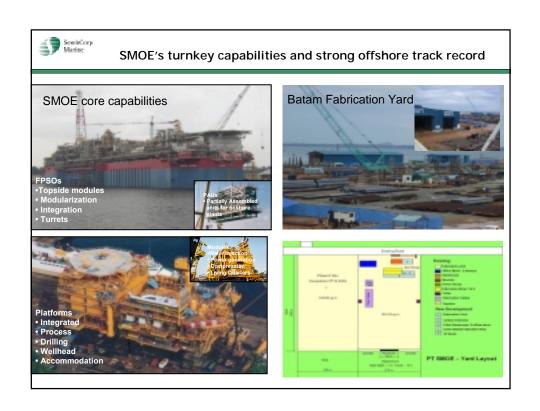














Summary: Strong Outlook

- Ship repair demand remains strong especially in the specialised market of LNG/LPG gas tankers, container vessels and rig
- Good demand for niche shipbuilding
- Strong fundamentals in the floating production market
- Strong demand for high specification rigs and deepwater drilling units



Summary: Yield plus Growth

- Strong, Resilient Core Businesses
 - Strong market fundamentals
 - Proven track record
- Sustaining & Growing our Business
 - Increasing shipyard capacity
 - Leveraging on complementary facilities locally & overseas
 - Acquisition of SMOE & SemBeth land
- Superior Returns with Yield and Growth
 - Strong cash flow & financials
 - Modest capital expenditure
 - High & sustainable dividend

