



## 1H 2005 Financial Results

August 1, 2005

1

## Scope of Briefing

### Part I

- Financial Review

### Part II

- Operations Review & Outlook
- Strategy for Sustainable Growth
- Outlook for 2005

### Part III

- Rig Operations

### Part IV

- Q & A

2

## Financial Review



## 1H 2005 Performance Highlights



### •Stronger Growth in 2Q 2005

- Revenue increased by 59% to a record high at \$918.1million
- Operating profit increased 29% to \$56.1million
- PBT increased 38% to \$75.1million
- PATMI increased 22% to \$58.4 million
- PATMI (exclude tax writeback) increased 34% to \$58.4 million
- EPS at 4.08 cents (1H 2004 : 3.38 cents) : up 21%
- Operating cashflow\*at \$73.4 million (1H 2004 : \$58.4m) :up 26%
- Total dividend for 1H 2005 : 2.5 cents per share : up 67%  
- 1H 2004 Interim & Special Dividend total at 1.5 cents

\* before reinvestment in working capital

4

## Earnings & EPS



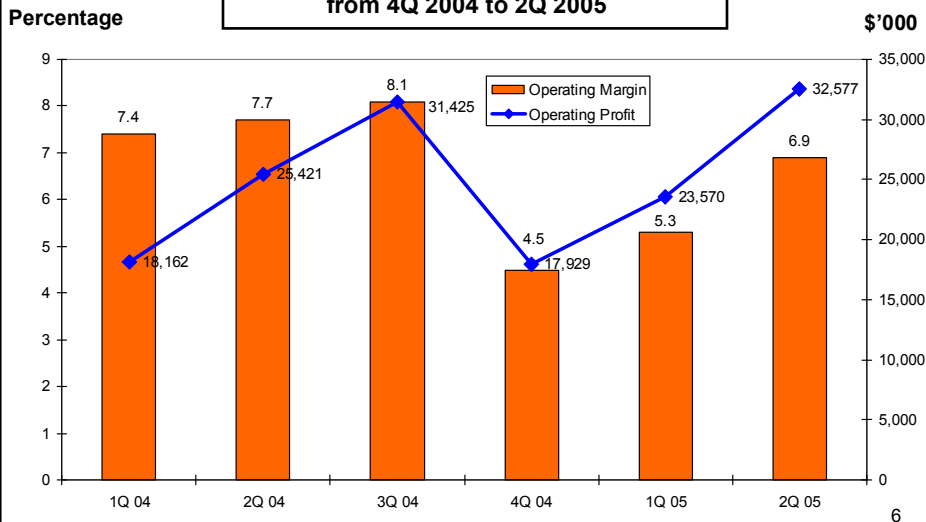
PATMI growth at 28% to \$34.6 million in 2Q 2005 & YTD growth at 22% to \$58.4 million

Description \ Year	2Q 2005	2Q 2004	% Δ	YTD 2005	YTD 2004	% Δ
Revenue (\$'m)	470.4	330.8	42.2	918.1	575.8	59.4
EBITDA	41.1	34.3	19.8	72.9	61.6	18.3
Operating Profit (\$'m)	32.6	25.4	28.1	56.1	43.6	28.8
Pre-tax Profit	44.6	31.8	40.2	75.1	54.5	37.7
PATMI	34.6	27.0	28.3	58.4	48.0	21.6
PATMI (exclude tax writeback)	34.6	27.0	28.3	58.4	43.7	33.6
Operating Margin (%)	6.9	7.7	(10.4)	6.1	7.6	(19.7)
EPS (cents)	2.40	1.90	26.3	4.08	3.38	20.7

## Operating Margin & Operating Profit



Operating Margin continues to improve from 4Q 2004 to 2Q 2005

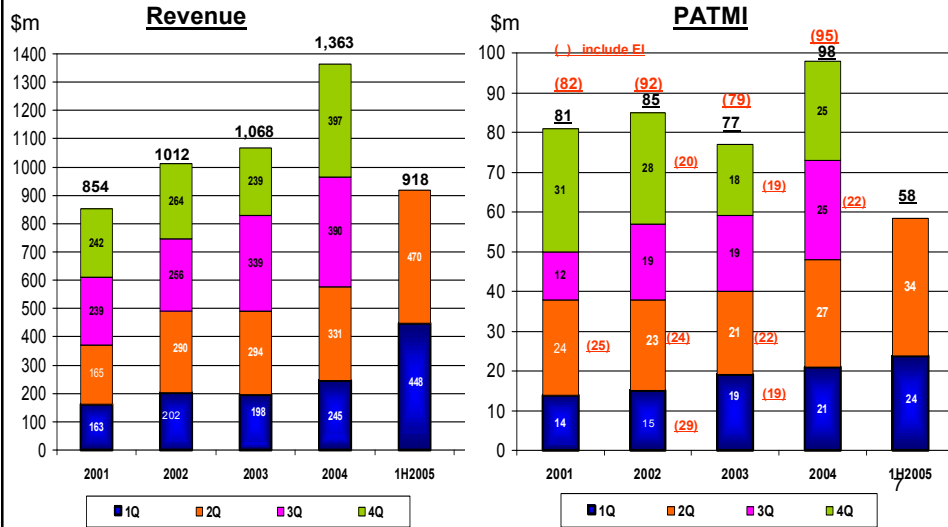


## 5-Year Revenue & PATMI



1H2005 revenue grew by 59%  
to \$918 million

1H2005 PATMI grew by 22%  
to \$58 million



## Capital and ROE



- ROE improved to almost 12%
- Net Cash at \$607 million

Description	1H 2005	1H 2004	% change
Shareholders' Funds	1,032	937	10.1
Capital Employed	1,074	962	11.6
Net Cash	607	160	279.4
ROE (%) (annualised)	11.7	10.3	13.6
Net Asset Value (cents)	71.6	65.9	8.6

## Free Cashflow



Net Cash as at 1H 2005 at \$607 million after record dividend payment

Description	Year	1H 2005	1H 2004	% change
Cashflow from operation before reinvestment in working capital		73	58	25.7
Net cash provided by/(used in) operating activities		290	( 19)	n.m.
Net cash provided by/(used in) investing activities		(101)	9	n.m.
Dividends paid to shareholders		(69)	(40)	72.5
Net increase in cash & cash equivalent		137	12	1022.3

9

## Capex



Our 30% investment in Cosco Shipyard Group takes effect in 2005

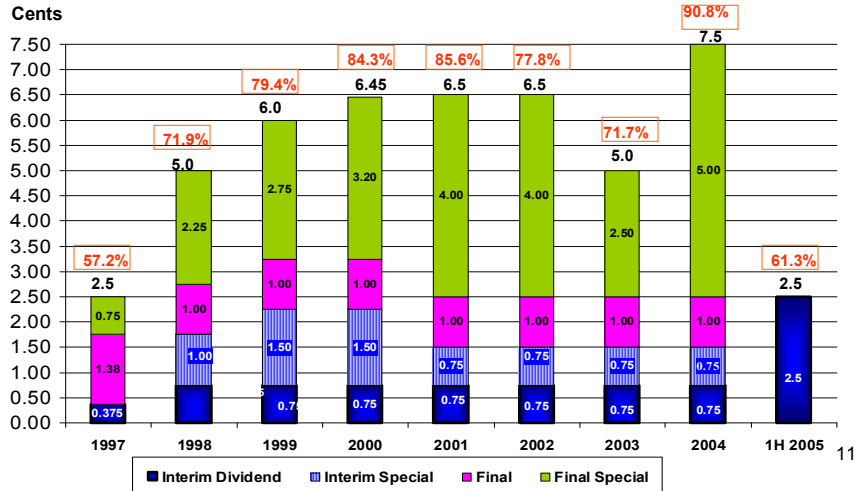
Description	Year(\$m)	2005 Forecast	2004 Actual
Rig		100	58
Buildings		2	4
Plants, Machinery & Cranes & Workshop Equipment		40	27
		<b>142</b>	<b>89</b>
Other Investment			
Cosco Corporation (S) Ltd		-	14
Cosco Shipyard Group		48	-
Others		8	2
		<b>56</b>	<b>16</b>
<b>Total</b>		<b>198</b>	<b>105</b>

10

# Dividend Payout Policy



Record Interim Dividend Payout at 2.5 cents per share  
67% increase in interim dividend payment  
We will continue to pay high dividend



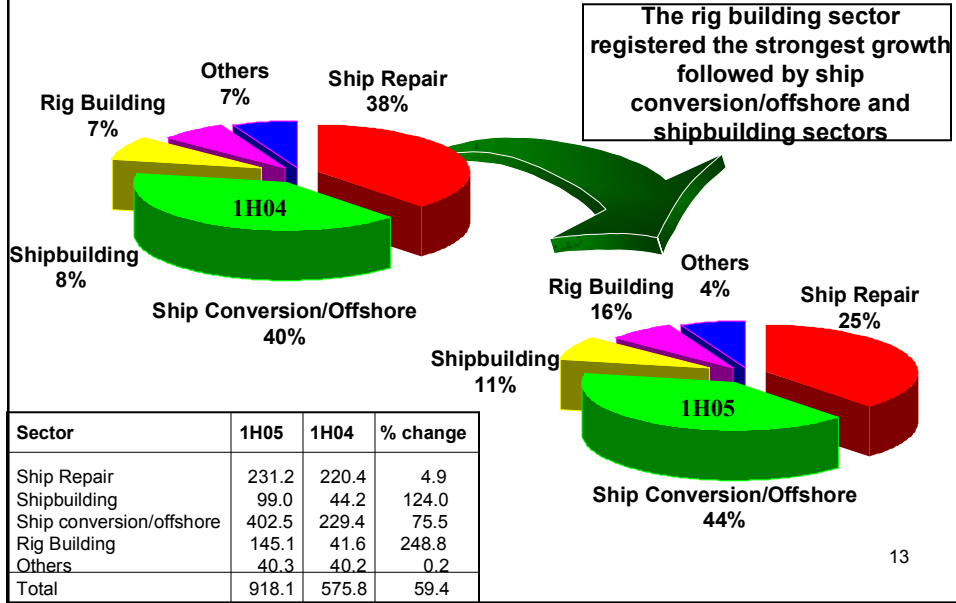
11

# Operations Review & Outlook



12

## Turnover by Segments



13

## Turnover by Segments (2Q2005 vs 2Q2004 & YTD2005 vs YTD2004)



Increase in rig building & ship conversion/offshore contributions in 2Q 2005

Sector	\$m	2Q 2005	2Q 2004	% Change	YTD 2005	YTD 2004	% Change
Ship Repair		135.1	124.5	8.5	231.2	220.4	4.9
Shipbuilding		47.6	42.1	13.1	99.0	44.2	124.0
Ship Conversion Offshore		179.4	124.4	44.2	402.5	229.4	75.5
Rig Building		97.2	18.7	419.8	145.1	41.6	248.8
Others		11.1	21.1	(47.4)	40.3	40.2	0.2
<b>Total</b>		<b>470.4</b>	<b>330.8</b>	<b>42.2</b>	<b>918.1</b>	<b>575.8</b>	<b>59.4</b>

14

## Ship Repair : Review



- Ship Repair remains strong
- 2H 2005 is expected to be strong

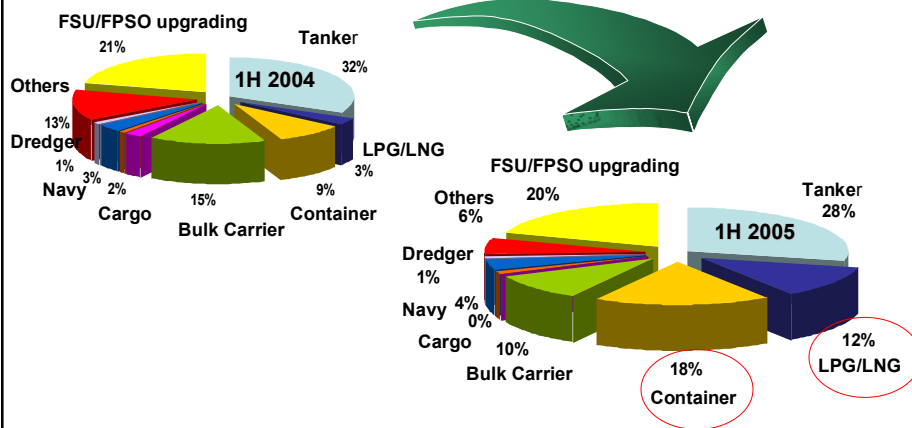
Description \ Year	Year					
	2Q 05	2Q 04	% change	YTD2005	YTD2004	% change
Revenue contributions	135.1	124.5	8.5	231.2	220.4	4.9
No. of vessels	89	86	3.5	169	172	(1.7)
Average value per vessel (\$m)	1.52	1.45	4.8	1.37	1.28	7.0

15

## Ship Repair : Review



Growing contributions from container vessels & gas tankers



16



## Shipbuilding : Review



Increasing shipbuilding contributions with more vessels in work-in-progress stage

Description	Year		% change	YTD 2005	YTD 2004	% change
	2Q 05	2Q 04				
No. of vessels delivered	-	-	-	2*	1	100
No. of vessels (WIP)	8	6	33.3	8	6	33.3
In planning & engineering stage	2	-	na	2	-	na
Percentage completion (\$m)	47.6	42.1	13.1	99.0	44.2	124.0

WIP – work in progress  
\* - Fast Boat/tugs

17

## Shipbuilding: Review



Increasing trend in shipbuilding activities from 2H 2005 & 2006

Project Name/Type	Customer	Delivery schedule
<b>Completed</b>		
• 2 units 3,200 hp tugs	Pacific Workboats	1Q 2005
<b>Work-In-Progress Stage</b>		
• 2 units 2,600 TEU container	Wan Hai Lines	3Q & 4Q 2005
• 2 units 2,600 TEU container	Wan Hai Lines	1Q 2006 & 3Q 2006
• 2 units 4,950 dwt tanker	Kuwait Oil Tanker	2Q 2006
• 2 units 2,600 TEU container	Reederei F Laeisz	1Q & 3Q 2006
<b>Engineering Stage</b>		
• 2 units 2,600 TEU container	Wan Hai Lines	2Q & 3Q 2007

18

## Ship Conversion & Offshore : Review



**Stronger conversion/offshore due to major progressive completion of P-50 FPSO conversion and P-54 Marine conversion**

Description	Year			YTD 2005	YTD 2004	% change
	2Q 05	2Q 04	% change			
No. of vessels completed	-	1	-	1	1	-
No. of vessels (WIP)	5	5	-	5	5	-
In planning & engineering stage	4	1	300	4	1	300
Percentage completion (\$m)	179.4	124.4	44.2	402.5	229.4	75.5

WIP – work in progress

19

## Ship Conversion & Offshore : Review



**Several conversion projects in advance stage by year end**

Project Name	Type	Customer	Delivery schedule
<b><u>Completed</u></b>			
• Modec Venture	FPSO conversion	Modec	1Q 2005
<b><u>Work-In-Progress Stage</u></b>			
• Erha	FPSO Topsides Installation & comm	ExonMobil	4Q 2005
• P-50	Topsides Integration	Petrobras BV	3Q 2005
• P-54	Marine Conversion	Petrobras BV	1Q 2006
• P-54	Topsides Fabrication & Compressor modules	Petrobras BV	3Q 2006
• P-54	Topsides Integration & Commissioning	Petrobras BV	3Q 2007

20

## Ship Conversion & Offshore : Review



2 new (1 FPSO & 1 FSO) conversion projects recently secured

Project Name	Type	Customer	Delivery schedule
<b>Planning &amp; Engineering Stage</b>			
• Sapura Crest	Heavy Lift Pipelay vessel	SapuraCrest	4Q 2006
• ConocoPhillips	Fabrication & Integration of Topsides Production	ConocoPhillips	2Q 2008
<b>New Projects</b>			
• -	FPSO conversion	-	3Q 2006
• -	FSO conversion	-	3Q 2006

21

## Rig Building : Review



Rig Building still in early stages of production

Description	Year		% change	YTD 2005	YTD 2004	% change
	2Q 05	2Q 04				
No. of Rigs delivered	-	1(1)	-	2	1(1)	100
No. of Rigs (WIP)	3	2	50	3	2	50
No. in planning & Engineering stage	8	-	n.m.	8	-	n.m.
Percentage completion (\$m)	97.2	18.7	419.8	145.1	41.6	248.8

WIP – work in progress  
( ) PPL Shipyard

22

## Rig Building : Review



Successful completion & delivery of 2 units  
of semi-submersibles in 1Q 2005

### Completed in 1Q 2005

• Development Driller I	Semi-submersible	GlobalSantaFe
• Development Driller II	Semi-submersible	GlobalSantaFe

23

## Rig Building : Review



Rig building activities expected to increase from 2H 2005 onwards

Project Name/Type	Customer	Delivery schedule
<b><u>Work-In-Progress Stage</u></b>		
• Atlantia semi-sub hull	Atlantia Offshore	1Q 2006
• 1 <sup>st</sup> unit Jack-up	Kristiansand Drilling	1Q 2006
• 2 <sup>nd</sup> unit Jack-up	WilPower	2Q 2006
<b><u>Planning &amp; Engineering Stage</u></b>		
• 3 <sup>rd</sup> unit Jack-up	Petrojack I	2Q 2007
• 4 <sup>th</sup> unit Jack-up	Apexindo	1Q 2007
• 5 <sup>th</sup> unit Jack-up	Deep Drilling Invest	2Q 2007
• 6 <sup>th</sup> unit Jack-up	WilSuperior	2Q 2007
• 7 <sup>th</sup> unit Jack-up	Seatanker Management	4Q 2007
• 8 <sup>th</sup> unit Jack-up	Petrojack II	1Q 2008
• 9 <sup>th</sup> unit Jack-up	Japan Drilling	1Q 2008
• 10 <sup>th</sup> unit Jack-up	Petrojack III	4Q 2008
• 1 <sup>st</sup> unit Semi-sub	Seatankers	4Q 2008
• 2 <sup>nd</sup> unit Semi-sub	Seatankers	2Q 2009

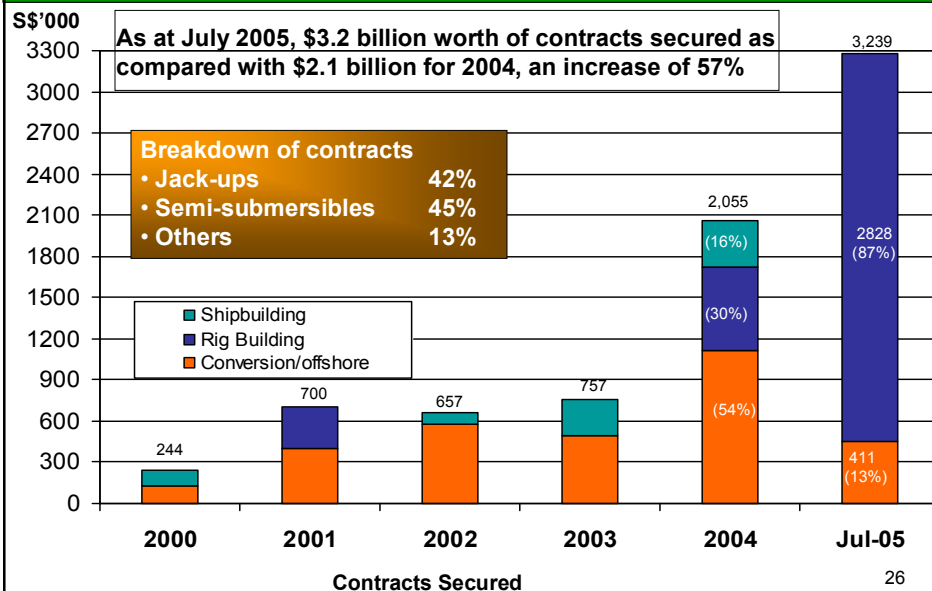
24

## Details of Contracts Secured in 2005 (To-date)

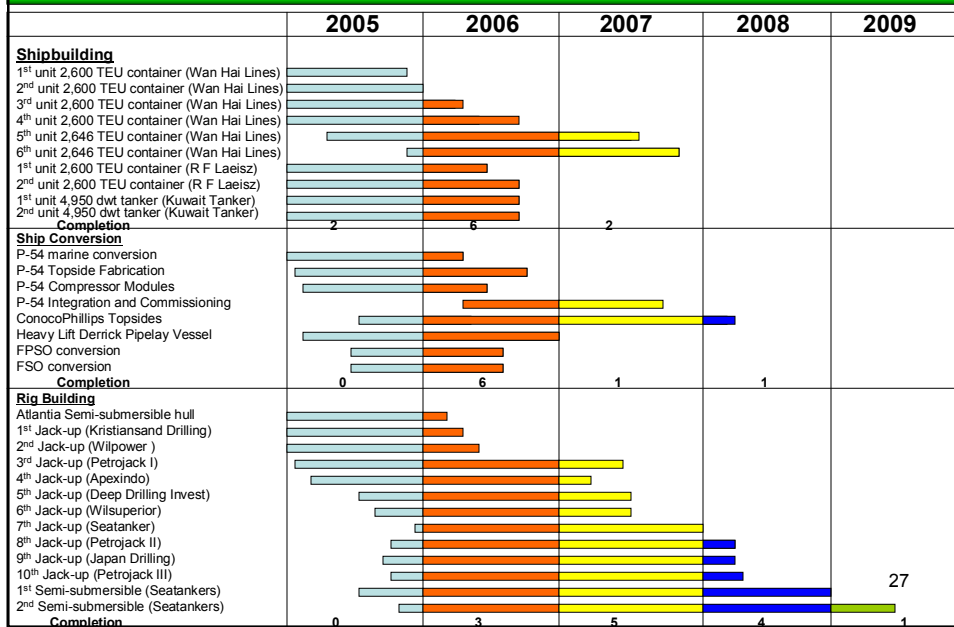


Month	Value (\$m)	Details
January	\$ 217	1 unit Baker Marine Pacific Class 375 Jack-up rig for Apexindo
February	\$ 161	Fabrication & integration of topsides production modules for newbuild FPSO for ConocoPhillips China
	\$ 123	Design & construction of a Self-Propelled DP2 Heavy Lift Pipelay vessel for SapuraCrest Petroleum Berhad
	\$ 82	Fabrication of a deep draft semi-submersible hull for Atlantia Offshore
	\$ 194	1 unit Baker Marine Pacific Class 375 Jack-up rig for Deep Drilling Invest
March	\$ 196	1 unit Baker Marine Pacific Class 375 Jack-up rig for Wisuperior, a subsidiary of Awilco Offshore ASA
April	\$ 212	1 unit Baker Marine Pacific Class 375 Jack-up rig for Seatankers
	\$ 209	1 unit Baker Marine Pacific Class 375 Jack-up rig for Petrojack
	\$ 215	1 unit Baker Marine Pacific Class 375 Jack-up rig for Japan Drilling
June	\$1,287	2 units of Friede & Goldman ExD designed semi-submersible rigs for Seatankers
	\$ 216	1 unit Baker Marine Pacific Class 375 Jack-up rig for Petrojack
July	\$ 127	1 unit FPSO & 1 unit FSO conversions
<b>Total</b>	<b>\$3,239</b>	25

## Record Contracts Secured



## Schedule of Delivery & Completion



## Total Order Book (exclude ship repair)



Order Book remains strong at record high at S\$5 billion

Sector	S\$m	Contract Value carried forward from 1Q 2005 plus new contracts secured as at to-date	Taken 2Q 2005	Balance	Percentage of Total Order Book
Shipbuilding		436	48	388	8%
Ship Conversion & Offshore		1,443	180	1,263	25%
Rig Building		3,447	97	3,350	67%
<b>Total</b>		<b>5,326</b>	<b>325</b>	<b>5,001</b>	<b>100%</b>

28

## Ship Repair : Outlook



### ● Ship Repair expected to be strong

- strong demand
- market still competitive
- ability to deliver on schedule important
- owners are more willing to spend in dockings

29

## Shipbuilding : Outlook



- Shipbuilding supported by strong demand
- Continual demand for niche market in feeder container vessels & offshore supply vessels

30

## Ship Conversion & Offshore : Outlook



### Oil demand continues to grow

- IEA expects global oil demand to increase 3.4% from 2003 to 2004 & continued growth expected in 2005
- strong economic growth from China & India

### Oil and gas prices remain high

- oil spot prices have soared to above US\$50/barrel
- natural gas prices have also been strong

### E & P Activity reacting to high oil & gas prices

- worldwide exploration & production spending will continue to rise in 2005
- spending expected to climb 5.7% (US\$167.3 billion in 2004 to US\$176.8 billion in 2005)\*

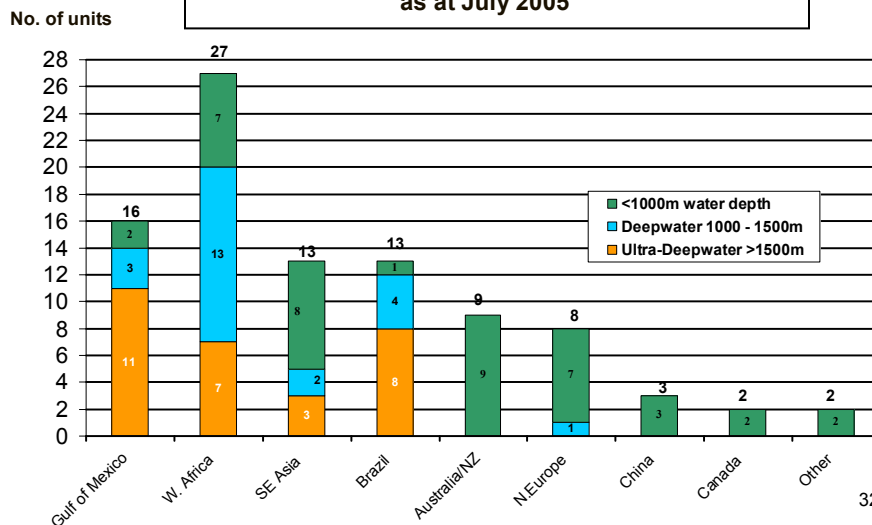
31

\* industry survey by Lehman Brothers

## Ship Conversion & Offshore : Outlook



93 Production Floaters are Planned or Under Study as at July 2005



Source : International Maritime Associates, Inc



# Rig Building : Outlook



## High utilisation levels

- worldwide utilisation levels expected to increase further
- operators increasingly commit to long-term charters to ensure rig access

## Growing demand for high-specification rigs

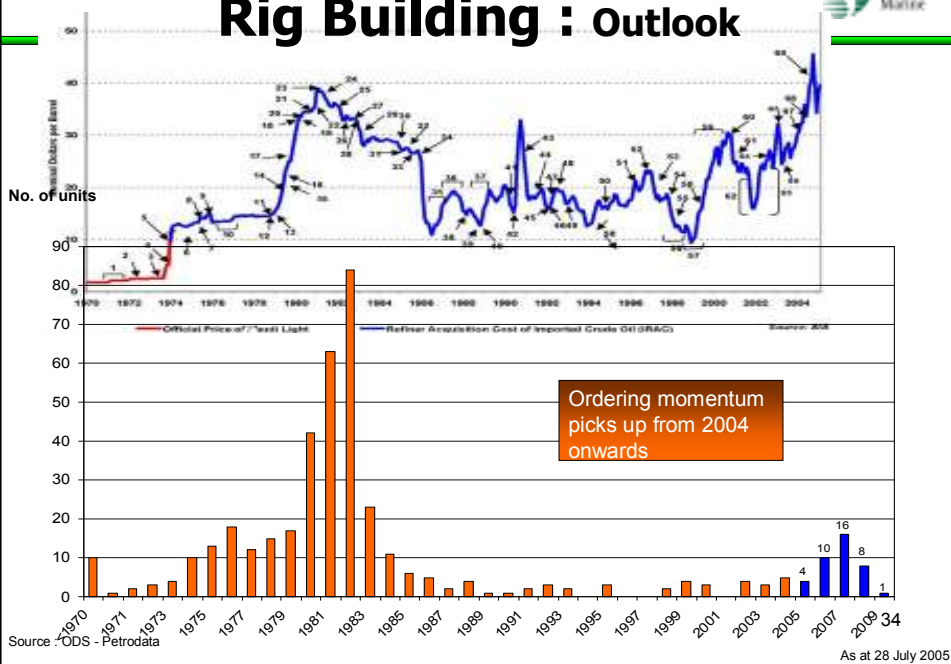
- operators prepared to commit ahead of time in anticipation of their drilling programs

## Demand for floaters continues to grow

- both standard and deepwater sectors are tightening worldwide
- dayrates increasing across the board

33

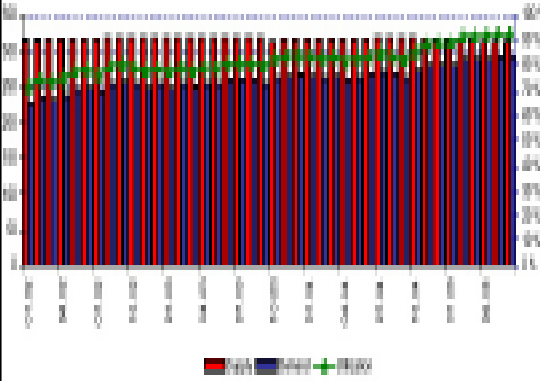
# Rig Building : outlook



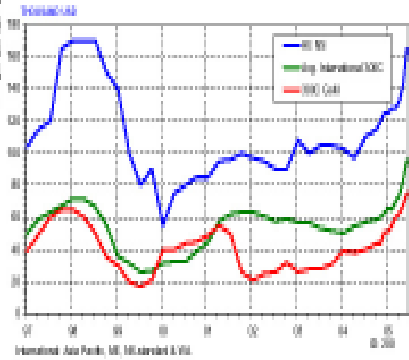
# Rig Building : Outlook



Jackup Worldwide Supply & Demand  
2002 – 2005 Monthly graph



Average Dayrates in Given Market Segments  
300IC & HE Jackup Drilling Units

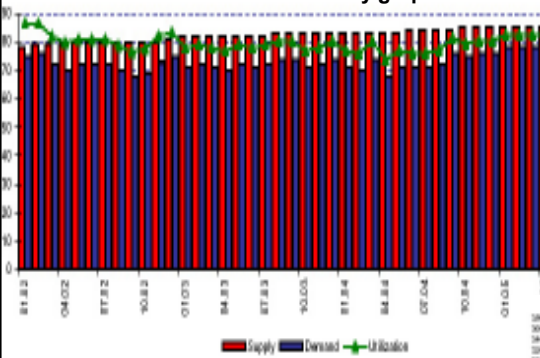


Source : Fearnley Offshore

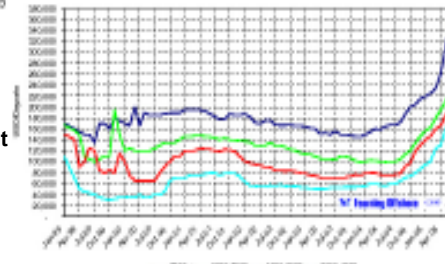
# Rig Building : Outlook



Deepwater Worldwide Supply & Demand  
2002 – 2005 Monthly graph



Worldwide Deepwater Drilling Units  
Market Rate Assessment by Waterdepth Segment



Source : Fearnley Offshore

## Strategy for Sustainable Growth



## Strategy for Sustainable Growth



- **Leveraging on Complementary Overseas Facilities**
  - Singapore and Brazil
  - Singapore and China
- **Technology-based**
  - proprietary designs for container vessels
  - proprietary designs for rigs
  - semi-submersibles track record
- **Strategic Alliances with customers**
  - facilities within the group

38

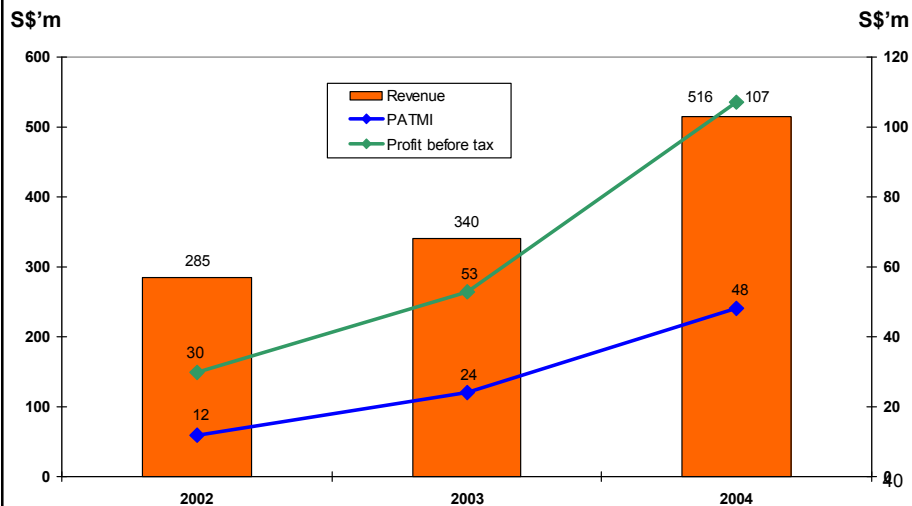
## Leveraging on complementary facilities



## Partnership in Growth



- Our 30% investment in Cosco Shipyard Group takes effect in 2005
- Higher contribution expected from the investment

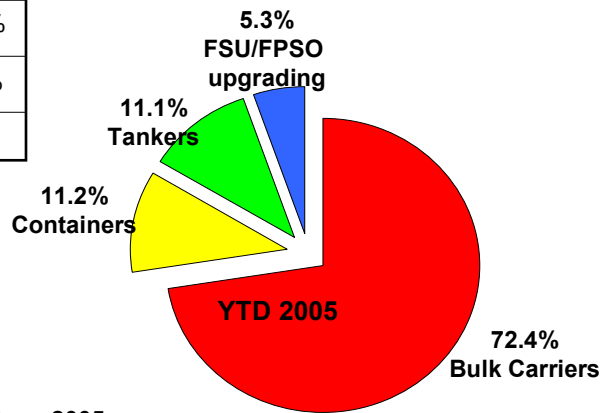


# Vessel Types



Breakdown of Revenue	
Ship Repair	86.0%
Conversion/offshore	8.1%
Others	5.9%
<b>Total</b>	<b>100%</b>

72% of repairs from Bulk Carriers



Cosco Shipyard Group as at June 2005

# Proprietary Design in Container Feeder Vessels



**An Engineering Feat**

Congratulations on the official naming of Wan Hai 311 (52-05-04) by Lady Sponsor, Mrs. Cai Jingying, wife of Mr. Hu Haidong, President of the Association for Shipping across the Straits.  
Jurong Shipyard - Thursday, 11 July 2005

**Key Features:**

- LARGEST and most advanced container feeder designed & built in Singapore
- Measuring 213m x 32.2m x 16.5m, the construction has a high service level of 73 knots
- High temperature container stowage to hold
- Two tiers of high-cube containers to hold

**Specifications (2,600 TEU):**

Overall length	213.00m
LOA	202.10m
Beam	32.20m
Depth	16.50m
Design Draft	10.50m
Scantling Draft	11.50m
Design Speed	abt 22.80 kts
Service Speed	abt 22.30 kts
Complements	25 + 6 suez

- Design & speed well received in the market
- We will continue to build

**From 830 TEU to 2,600 TEU**

**Specifications (2,600 TEU)**

LOA	: 213.00m
LBP	: 202.10m
Beam	: 32.20m
Depth	: 16.50m
Design Draft	: 10.50m
Scantling Draft	: 11.50m
Design Speed	: abt 22.80 kts
Service Speed	: abt 22.30 kts
Complements	: 25 + 6 suez

- 6 units of 2,600 TEU container vessels for Wan Hai Lines
- 2 units of 2,600 TEU for Reederei F. Laeisz

## Leveraging on Proprietary Design in Jack Up



### Strong Demand for our high specifications Baker Marine Pacific 375 Class Rig



#### Rig Specifications – enhanced design

Design : Baker Marine Pacific class  
mobile offshore self-elevating  
drilling unit

Operating water : shallow water/375 ft

Depth : 375 ft

Drill depth: 30,000 feet

Cantilever : 70 ft no skid off

Drawworks : 3,000 HP

Accommodation: 120 persons

- **57 Baker Marine rigs in operation worldwide**
- **10 such units secured so far with more to come**
- **World's market share at 26% as at end July 2005**

43

## Leveraging on track record in semi-submersibles



### Construction of 5th Generation Dynamic Positioning Semi-submersible Rig



### Growing Demand for Deepwater Semi-submersible rigs

#### Specifications

- Friede & Goldman Ex-D-Designed 5<sup>th</sup> Generation Deepwater Semi-submersible Drilling Rig
- Capable of drilling as a dynamically positioned drilling rig in water depths up to 2286m for operations in moderate environment & conventionally moored in water depths up to 1524m
- Designed for operations in Gulf of Mexico, offshore Brazil & West Africa, etc

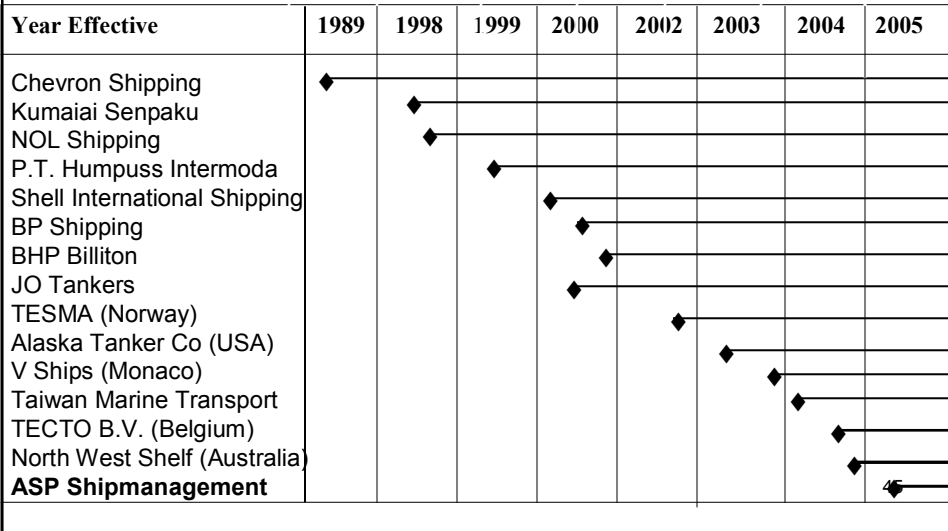
- **2 units of semi-submersibles secured at US\$780 million**
- **2 (29% market share) out of 7 units ordered worldwide**

44

## Strategic Alliance with Customers (ship repair)



Alliance Partners continue to support us with steady & growing baseload



## Contributions (ship repair)



Emphasis on Quality, Safety & delivery on schedule

Type	1H 2005	1H 2004
Alliance Partners	32%	30%
Regulars	53%	53%
Total	85%	83%

46

## Outlook for FY 2005



## Outlook for 2005 (macro level)



- Strong fundamentals in offshore conversion
- Strong demand for high specifications rigs and deepwater drilling units
- Ship repair demand expected to be strong in 2H 2005 amid competitive environment
- Good demand for niche shipbuilding

48



## Financial Targets



- Growth in shipbuilding, ship conversion/offshore & rig building businesses estimated at 15%  
**- surpass estimates**
- Increasing contributions from overseas yards (Brazil & China) : about 15%  
**- surpass estimates**
- ROE target of 12% - **annualised at 11.7%**

49



# Thank You

