



SembCorp
Marine

FY 2006 Results Announcement

February 15, 2007



SembCorp
Marine

Scope of Briefing

Part I

- Financial Review

Part II

- Operations Review & Outlook
- Sustaining Growth
- Summary

Part III

- Q & A



FY 2006 Performance Highlights

2006 : An Outstanding Year with Solid Growth

Revenue	:	↑	67% to \$3,545 million
Gross Profit	:	↑	74% to \$295.0 million
Operating Profit	:	↑	83% to \$228.2 million
PBT	:	↑	95% to \$310.9 million
PATMI	:	↑	96% to \$238.4 million
EPS	:	↑	94% to 16.39 cents
Total Dividend	:	↑	64% to 12.5+2.5 (1-tier) cents per share
* Final dividend	:	↑	73% to 9.0 + 2.5 (1-tier) cents per share
* Interim dividend	:	↑	40% to 3.5 cents

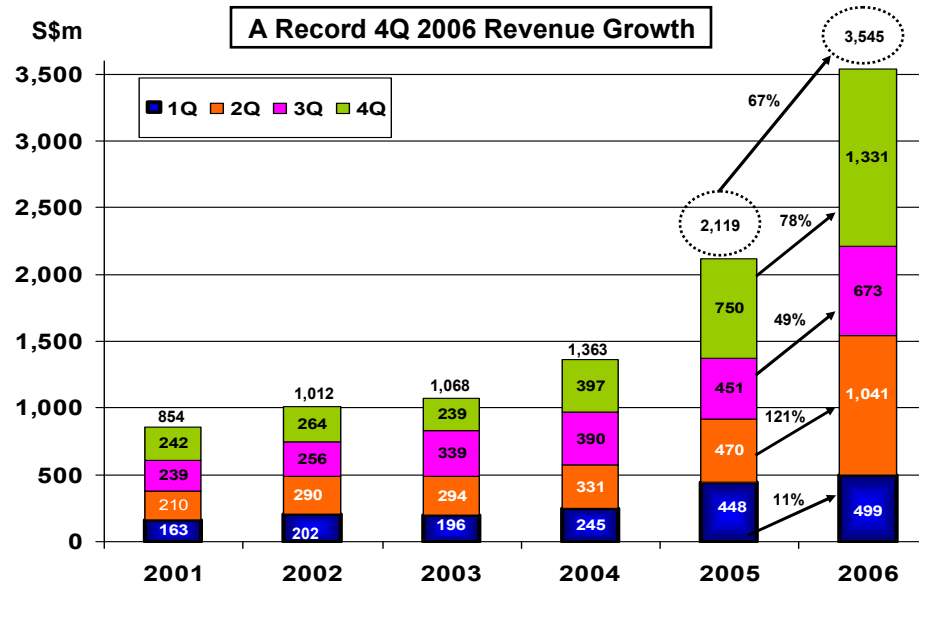


Earnings & EPS

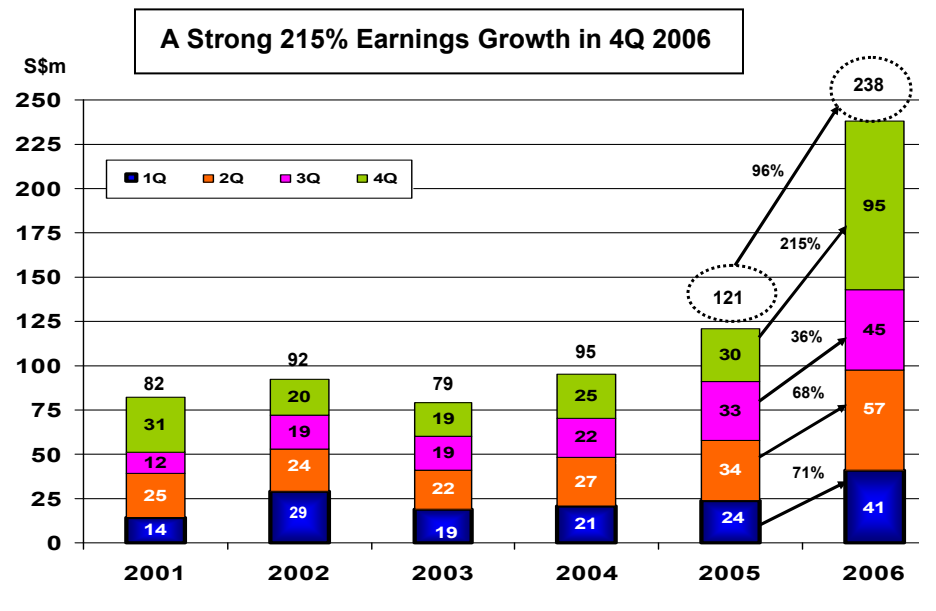
A Solid 4Q 2006 Earnings Growth

Description (\$m)	Year		% Change	FY		% Change
	4Q 2006	4Q 2005		2006	2005	
Revenue	1,331.5	750.0	78	3,545.0	2,119.3	67
EBITDA	101.3	45.2	124	273.8	162.6	68
Operating Profit	88.2	33.1	166	228.2	124.5	83
Pre-tax Profit	128.6	42.9	200	310.9	159.9	95
PATMI	95.3	30.3	215	238.4	121.4	96
EPS (cents) – Basic	6.52	2.09	212	16.39	8.45	94
- Diluted	6.36	2.04	212	15.99	8.25	94

Quarterly Revenue

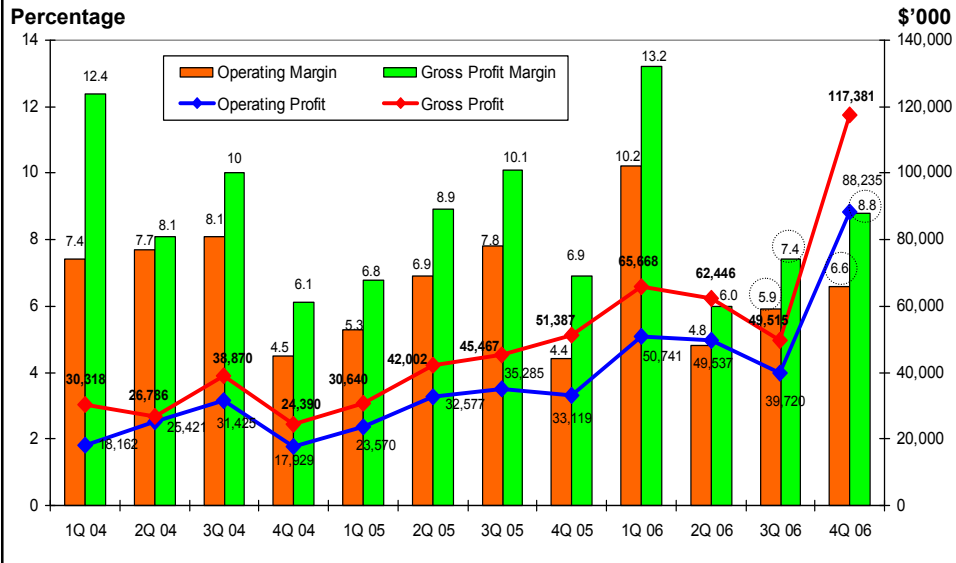


Quarterly PATMI



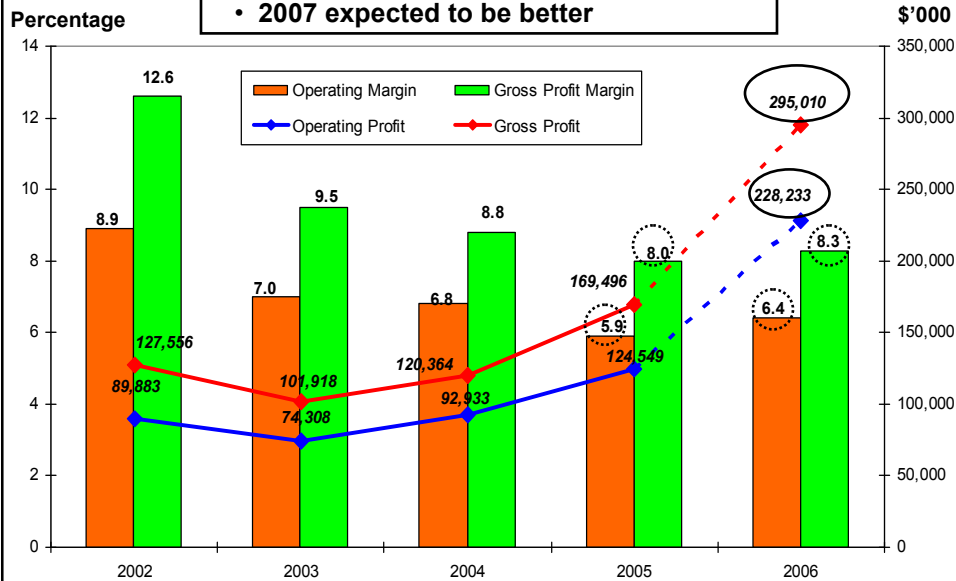
Margin & Profit Expansion

A stronger 4Q 2006 Margin and Profit expansion



Margin & Profit Expansion

- Operating Margin expansion in 2006
- 2007 expected to be better



Capex

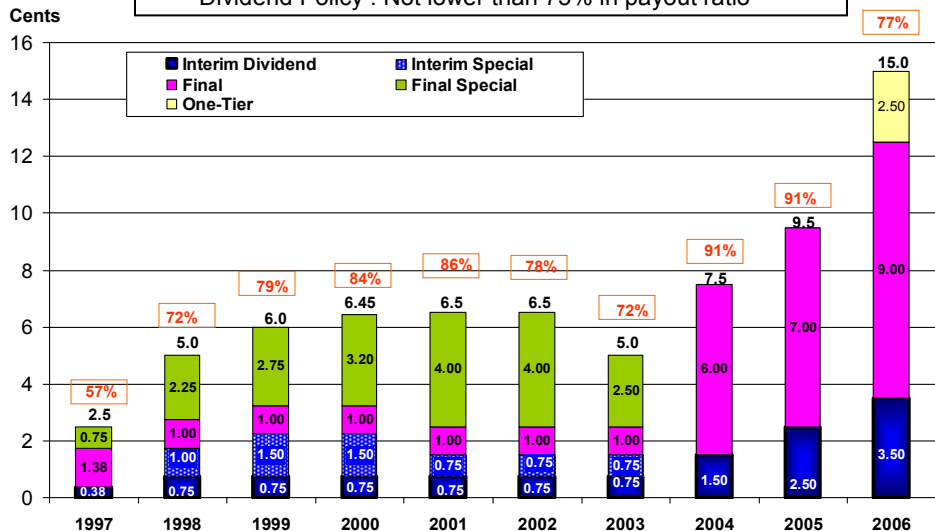
Capex for FY 2006 substantially higher mainly due to acquisitions

Description \ Year (\$'m)	2006 Actual	2005 Actual
Kristiansand Rig	35.2	97.6
Buildings	24.5	0.2
Plants, Machinery & Cranes	60.7	33.2
Office & Workshop Equipment	5.9	8.6
	126.3	139.6
Other investment		
Cosco Shipyard Group (China)	27.6	47.5
Cosco Corporation (Singapore)	120.5	-
SMOE & SemBeth*	67.1	-
Others	1.6	8.6
	216.8	56.1
Total	343.1	195.7

* In addition to a loan amount of \$116.9 million, assumed by a subsidiary company

Commitment to Shareholder Value

Record FY 2006 Dividend Payout at 15.0 cents per share (12.5% + 2.5% one-tier tax exempt) versus 9.5 cents in FY 2005
Dividend Policy : Not lower than 75% in payout ratio



Performance of Associates

(Profit before Tax)

Increasing contributions from Associated Companies

Description	Year		% Δ	Year		% Δ
	4Q 2006	4Q 2005		FY 2006	FY 2005	
Cosco Shipyard Group	10.0	7.8	28	39.1	25.2	55
Màua Jurong/J S Inc	4.0	(5.4)	n.m.	0.5	(7.1)	n.m.
Pacific Workboats	1.3	0.7	86	3.4	1.0	240
Others	0.2	(0.4)	n.m.	1.4	0.4	250
Total	15.5	2.7	471	44.4	19.5	127

Capital, Gearing and ROE

Increased Operating Leverage
& ROE improvement to 20%

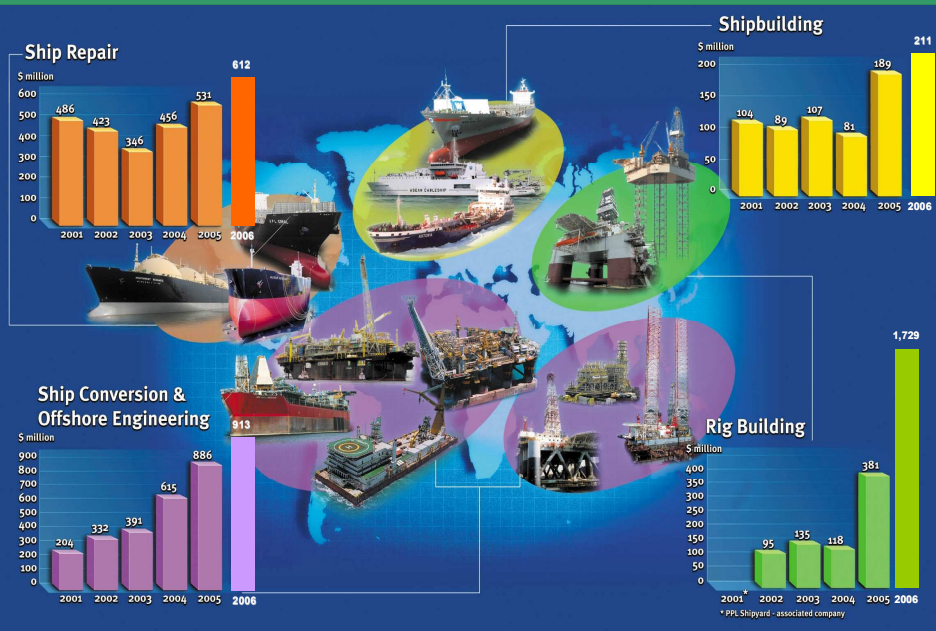
Description (\$'m)	Year		% change
	FY 2006	FY 2005	
Shareholders' Funds	1,338.3	1,065.5	26
Capital Employed	1,370.2	1,115.7	23
Net Cash	112.5	381.7	(71)
ROE (%)	20	12	67
Net Asset Value (cents)	91.4	73.5	24

Cashflow

Net Cash from operations improved 71% to \$281 million compared with \$164m in 2005. Dividends paid increased 24% to \$123.5 million

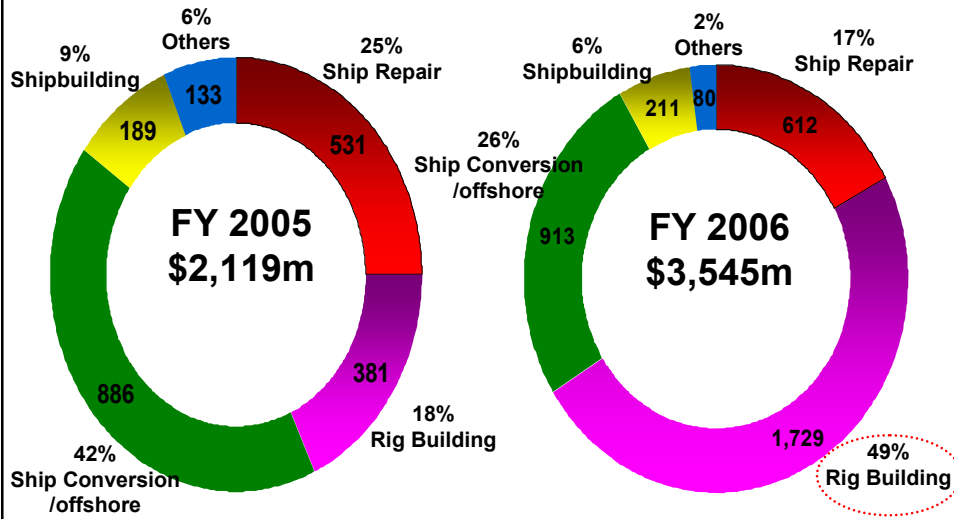
Description	FY2006	FY2005	% change
Cashflow from operation before reinvestment in working capital	280.9	163.9	71
Net cash (used in)/provided by operating activities	(100.5)	303.1	n.m.
Net cash provided by/(used in)/investing activities	(65.9)	(172.9)	(62)
Dividends paid to shareholders	(123.5)	(99.3)	24
Net increase in cash & cash equivalent	493.1	531.5	(7)

Strong, Resilient Core Businesses : Operations Review & Outlook



Strong, Resilient Core Businesses

Rig Building registered strongest growth contributing 49% of total revenue



Turnover by Segments

(4Q2006 vs 4Q2005 & FY2006 vs FY2005)

Rig building and ship repair registered highest growth

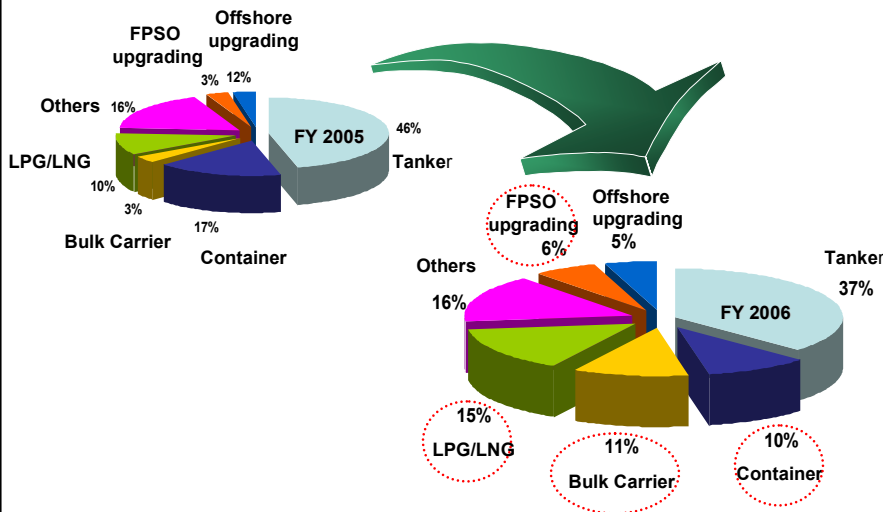
Sector	\$m	4Q 2006	4Q 2005	% Change	FY 2006	FY 2005	% Change
Ship Repair		194.9	137.7	41.5	612.1	530.6	15.4
Shipbuilding		50.4	42.7	18.0	210.6	188.6	11.7
Ship Conversion Offshore		371.6	366.2	1.5	913.4	886.3	3.1
Rig Building		707.0	180.5	291.7	1,728.9	381.3	353.4
Others		7.6	22.9	(66.8)	80.0	132.5	(39.6)
Total		1,331.5	750.0	77.5	3,545.0	2,119.3	67.3

Ship Repair : Review

Average value per vessel increased from \$1.72 million to \$1.95 million

Description	Year		
	FY 2006	FY 2005	% change
Revenue contributions	612.1	530.6	15.4
No. of vessels	314	309	1.6
Average value per vessel (\$m)	1.95	1.72	13.4

Ship Repair : Review



Shipbuilding: Review

Shipbuilding activities from 2007 onwards will scale down

Project Completed & Delivered in FY 2006 : 5

Project Name/Type	Customer	Delivery schedule
• 2 nd unit 2,600 TEU container	Wan Hai Lines	1Q 2006
• 3 rd unit 2,600 TEU container	Wan Hai Lines	2Q 2006
• 4 th unit 2,600 TEU container	Wan Hai Lines	4Q 2006
• 1 st unit 2,600 TEU container	Reederei F Laeisz	3Q 2006
• 15 units floating pontoons	-	4Q 2006

Projects in WIP Stages : 5

• 2 units 4,950 dwt tanker	Kuwait Oil Tanker	2Q 2007
• 5 th unit 2,600 TEU container	Wan Hai Lines	2Q 2007
• 6 th unit 2,600 TEU container	Wan Hai Lines	4Q 2007
• 2 nd unit 2,600 TEU container	Reederei F Laeisz	3Q 2007
FY 2006 Percentage completion (\$'m)		\$210.6

Ship Conversion & Offshore: Review

Ship Conversion activities expected to remain strong in 2007

Projects completed & delivered in FY 2006 : 6

Project Name/Type	Customer	Delivery schedule
• P-50 Topsides installation	Petrobras	1Q 2006
• P-54 marine conversion	Petrobras	2Q 2006
• PRA-1 FPSO conversion	Modec	3Q 2006
• BW Enterprise FPSO conversion	Bergesen	4Q 2006
• P-54 Topsides fabrication	Petrobras	3Q 2006
• P-54 Compressor modules	Petrobras	3Q 2006

Projects in WIP stages : 8

• P-54 Integration & commissioning	Petrobras	3Q 2007
• Heavy Lift Derrick Pipelay	Sapura Crest	1Q 2007
• ConocoPhillips topsides	ConocoPhillips	3Q 2008
• RJS FSO conversion	Modec	1Q 2007
• Raroa FPSO conversion	Tanker Pacific	4Q 2007
• Montara FPSO conversion	Tanker Pacific	2Q 2008
• Aoka Mizu FPSO conversion	Bluewater Energy	4Q 2007
• Semi-submersible conversion	Noble Drilling	1Q 2009
FY 2006 Percentage Completion (\$'m)		\$913.4



Rig Building Jack-up : Review

Jack-up rig activities expected to be strong in 2007

Project completed & delivered in FY 2006 : 2

Project Name/Type	Customer	Delivery schedule
• 1 st unit Jack-Up	Deep Driller I	2Q 2006
• 2 nd unit Jack-Up	Wilpower	3Q 2006

Projects in WIP Stages : 10

• 3 rd unit Jack-Up	Soehanah	4Q 2006
• 4 th unit Jack-Up	Deep Drilling 4	3Q 2007
• 5 th unit Jack-Up	WilSuperior	3Q 2007
• 6 th unit Jack-Up	Petrojack I	2Q 2007
• 7 th unit Jack-Up	Petrojack II	1Q 2008
• 8 th unit Jack-up	Sea Drill 2	4Q 2007
• 9 th unit Jack-Up	Hakuryu X	1Q 2008
• 10 th unit Jack-Up	Petrojack III	3Q 2008
• 11 th unit Jack-Up	WilForce	4Q 2007
• 12 th unit Jack-Up	Aban	4Q 2008

Projects in Engineering & Early Stages : 6

• 13 th unit Jack-Up	Deep Driller 7	4Q 2008
• 14 th unit Jack-up	JackInvest 1	4Q 2008
• 15 th unit Jack-up	WilSeeker	3Q 2008
• 16 th unit Jack-up	Offshore Group	2Q 2009
• 17 th unit Jack-up Barge	Aramco	1Q 2010
• 18 th unit Jack-up	Offshore Group	4Q 2008

FY 2006 Percentage Completion (\$'m) \$1,207.6



Rig Building Semi-submersible : Review

Semi-submersible rig activities expected to be strong from 2007 onwards

Projects completed & delivered in FY 2006 : 1

Project Name/Type	Customer	Delivery schedule
• Lower Hull	Atlantia Offshore	1Q 2006

Project in WIP Stages : 2

• 1 st unit Semi-submersible	West Sirius	3Q 2008
• 2 nd unit Semi-submersible	West Taurus	4Q 2008

Projects in Engineering & Early Stages : 4

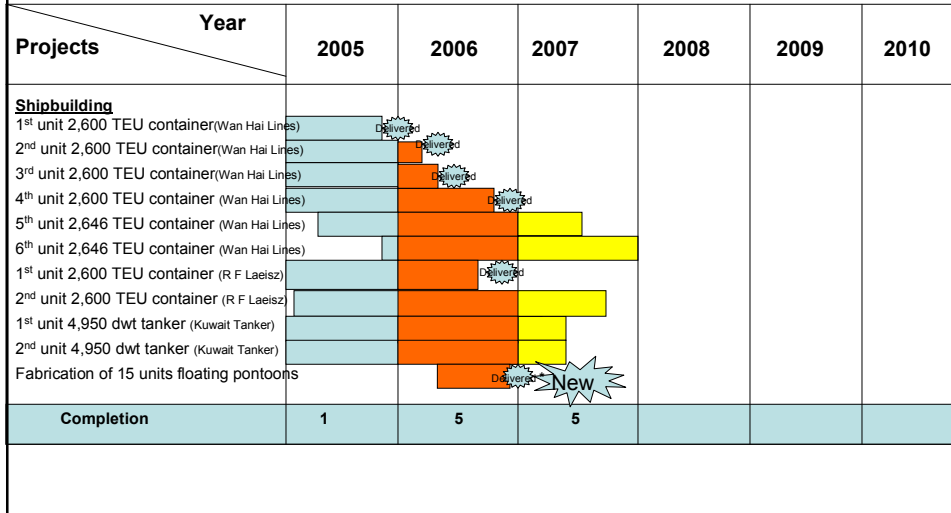
• 3 rd unit Semi-submersible	PetroRig 1	1Q 2009
• 4 th unit Semi-submersible	PetroRig 2	2Q 2009
• 5 th unit Semi-submersible	PetroRig 3	1Q 2010

FY 2006 Percentage Completion (\$'m) \$521.3



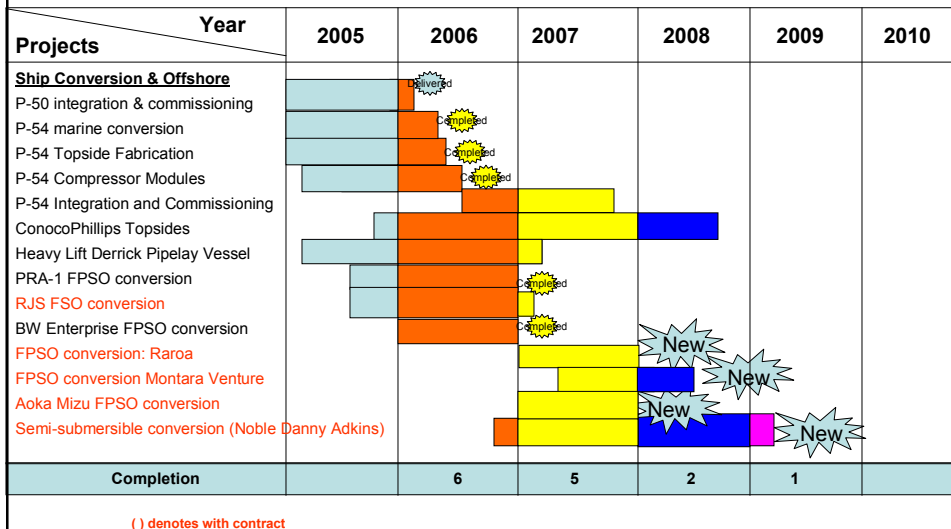
Schedule of Delivery & Completion (exclude ship repair)

Shipbuilding activities expected to scale down from 2007 onwards



Schedule of Delivery & Completion (exclude ship repair)

Ship conversion & offshore order book expected to grow from 2007 onwards



() denotes with contract



Schedule of Delivery & Completion (exclude ship repair)

Jack-up rig activities expected to be strong in 2007

Projects	Year	2005	2006	2007	2008	2009	2010
Jack-up							
1 st Jack-up (Deep Driller I)* Hardy			Delivered*				
2 nd Jack-up (Wilpower)* Aramco			Delivered*				
3 rd Jack-up (Petrojack I) * Maersk							
4 th Jack-up (Soehanah)* Total							
5 th Jack-up (Deep Driller 4)							
6 th Jack-up (WilSuperior) Thang Long							
7 th Jack-up (SeaDrill 2)							
8 th Jack-up (Petrojack II)							
9 th Jack-up (Hakuryu X)							
10 th Jack-up (Petrojack III) * Maersk							
11 th Jack-up (WilForce)							
12 th Jack-up (Aban)							
13 th Jack-up (Deep Driller 7)							
14 th Jack-up (JackInvest 1)							
15 th Jack-Up (WilSeeker)							
16 th Jack-Up (Offshore Grp)							New
17 th Jack-Up Barge (Aramco)							New
18 th Jack-Up (Offshore Grp)							New
Completion (18 units on order*)		(0)	(2)	(6)	(8)	(1)	(1)

() denotes with contract * 2 units delivered



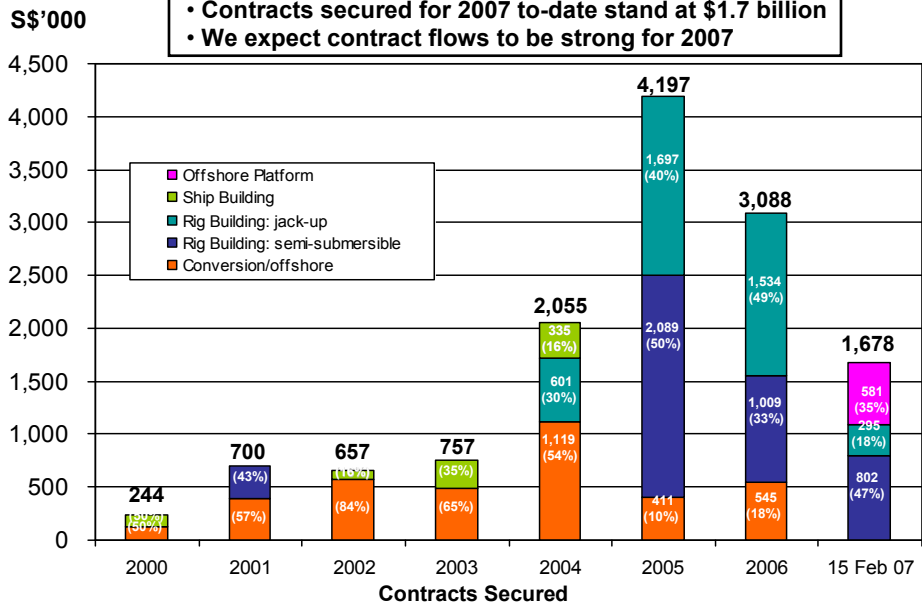
Schedule of Delivery & Completion (exclude ship repair)

Semi-submersible rig activities expected to be strong from 2007 onwards
Offshore platform activities expected to be stronger

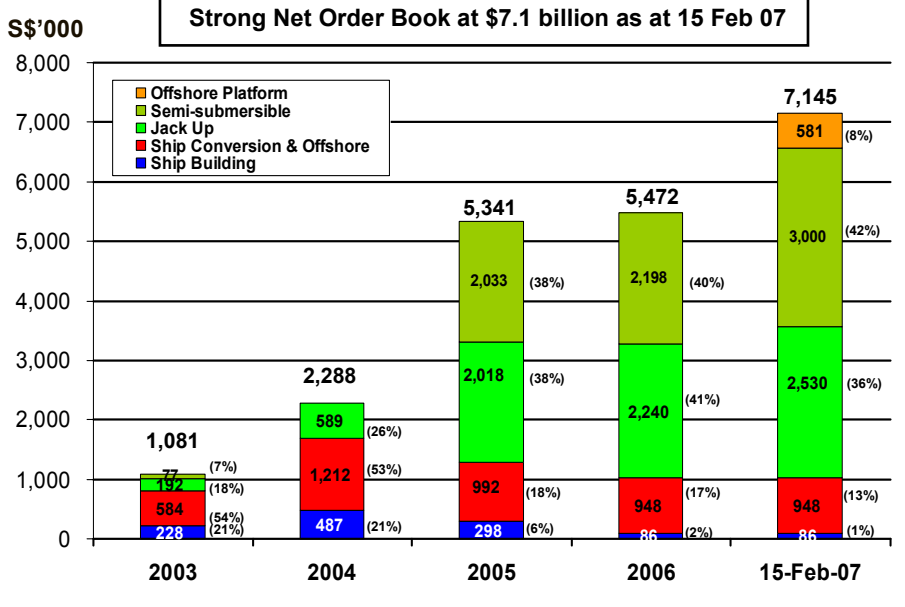
Projects	Year	2005	2006	2007	2008	2009	2010
Semi-submersible Rigs							
Lower semi-submersible hull (Atlantia)			Delivered				
1 st Semi-submersible (West Sirius 1)* Devon Energy							
2 nd Semi-submersible (West Taurus)							
3 rd Semi-submersible (PetroRig 1)* Petrobras							
4 th Semi-submersible (PetroRig 2) Petrobras							
5 th Semi-submersible (PetroRig 3)							New
Completion (5 units on order)		(0)	(1)*	(0)	(2)	(2)	(1)
Offshore Platform							
CPOC : Offshore Platform Integrated Deck							New
Offshore Platforms for Tunu Field							New
Completion						(2)	

* Delivered () denotes with contract

Contracts Secured (exclude ship repair)



Net Order Book



Outlook : Ship Repair

● Ship Repair demand remains very strong

- big docks are nearly fully booked for 3 months
- specialised niche market : LNG gas tankers, containerships, rig repairs, FPSO upgrades
- ability to deliver on schedule important
- high HSSE standards

Outlook : Shipbuilding

- Shipbuilding supported by strong demand
- Continual demand for niche market in feeder container vessels & offshore supply vessels

Outlook : Offshore Production Market

● Global oil demand continues to grow

- IEA expects global oil demand in 2007 growing at a rate of 1.7%
- Almost 40% of projected increase in oil consumption in 2007 results from Asian oil demand. China expected to account for 8.6% of total world oil demand end 2007
- Longer term, worldwide oil demand expected to grow at a robust pace

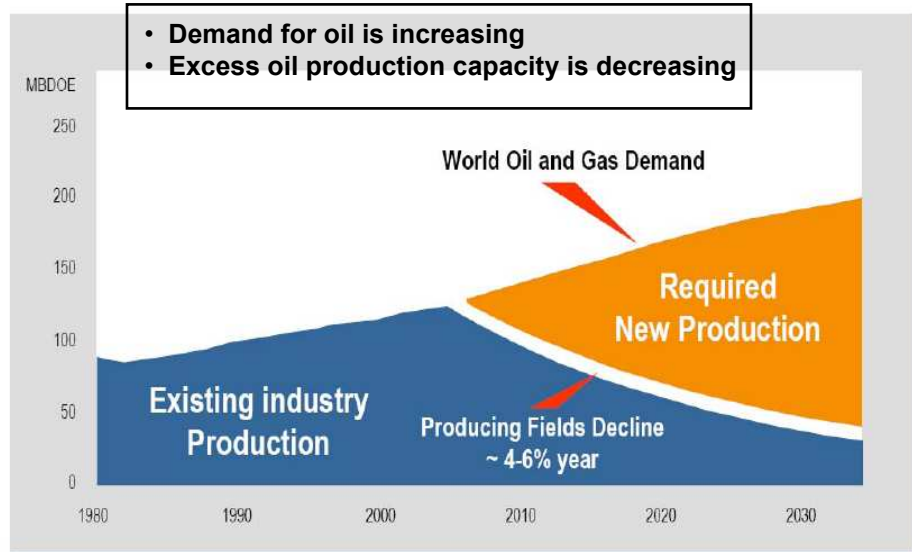
● Energy supply remains tight

- oil & natural gas futures prices remain strong

● Offshore E & P Spending outlook remains positive

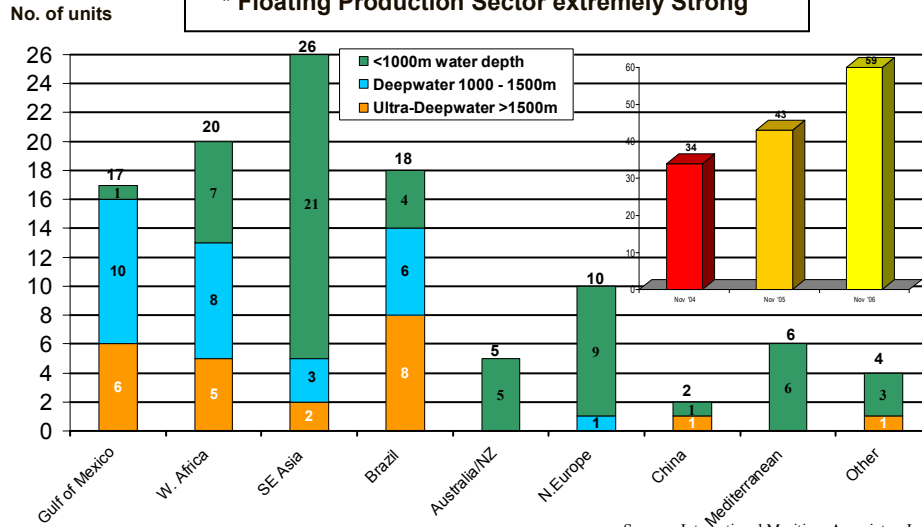
- worldwide exploration & production spending will continue to rise – an increase of 21.3% over 2005 at US\$261 billion
- no indication of plan to significantly change spending plans for E&P over foreseeable future

"The Oil Squeeze"



Outlook : Offshore Production Market

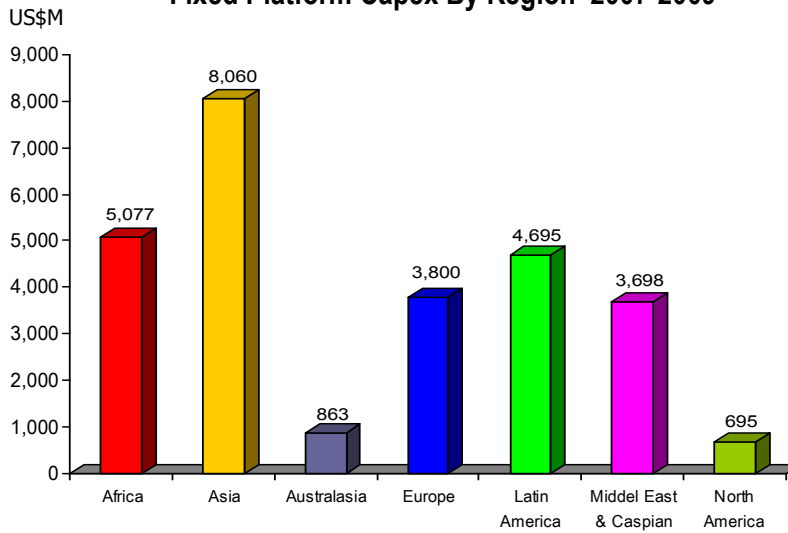
108 Production Floaters are Planned or Under Study as of November 2006
 * Floating Production Sector extremely Strong



Source : International Maritime Associates, Inc

Outlook : Offshore Production Market

Fixed Platform Capex By Region 2007-2009



Source : Infield Fixed Platform Market Outlook Report for 2005-2009

Outlook : Rig Building

High utilisation levels

- offshore drilling market continues to strengthen around the world with high utilisation levels
- operators increasingly commit to long-term charters to ensure rig access

Growing demand for high-specification rigs

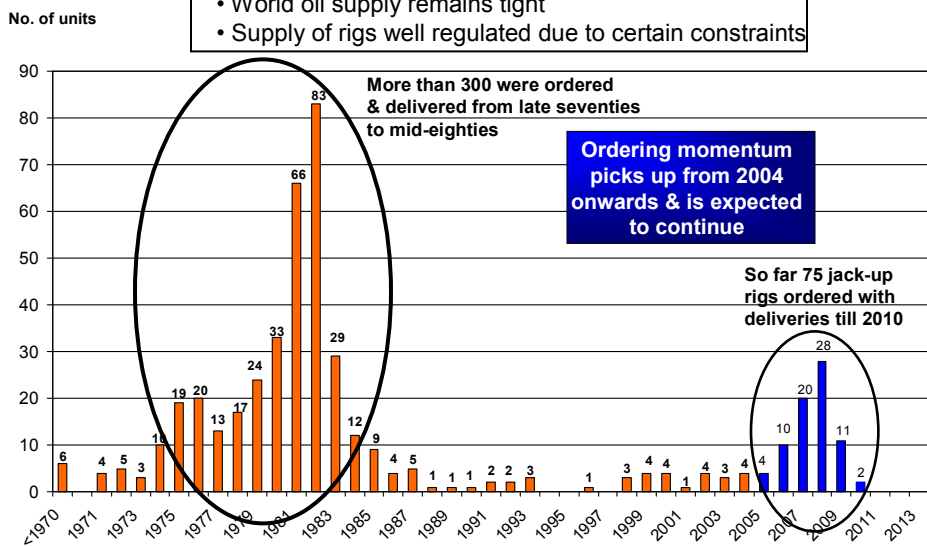
- operators prepared to commit ahead of time in anticipation of their drilling programs

Demand for floaters continues to grow

- both standard and deepwater sectors are tightening worldwide
- dayrates increasing across the board

Jack-up : Fundamentals for rig building remain strong

- Aging rig fleet worldwide
- World oil supply remains tight
- Supply of rigs well regulated due to certain constraints

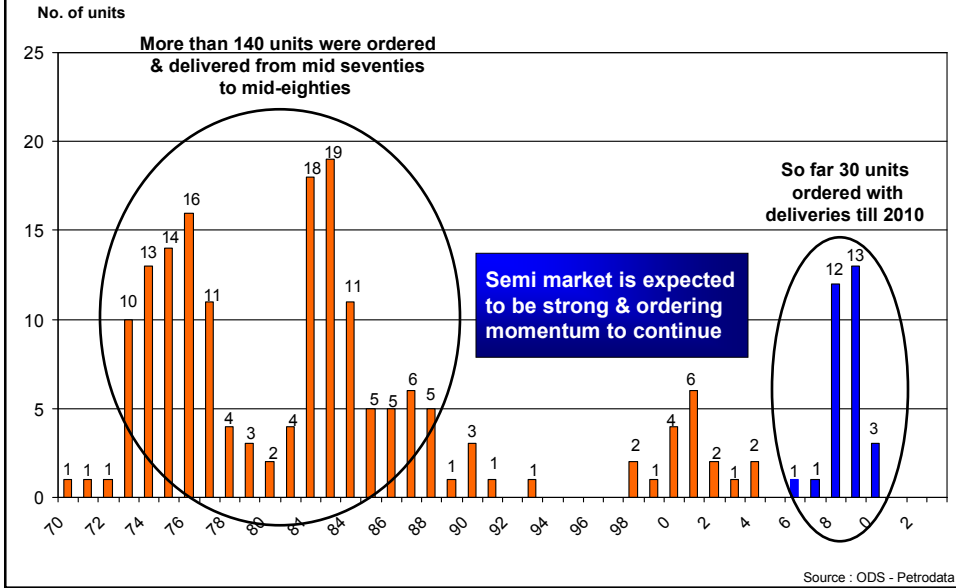


Source : ODS – Petrodata/company

As at 2 Nov 2006



Semi-submersibles : Fundamentals for rig building remain strong

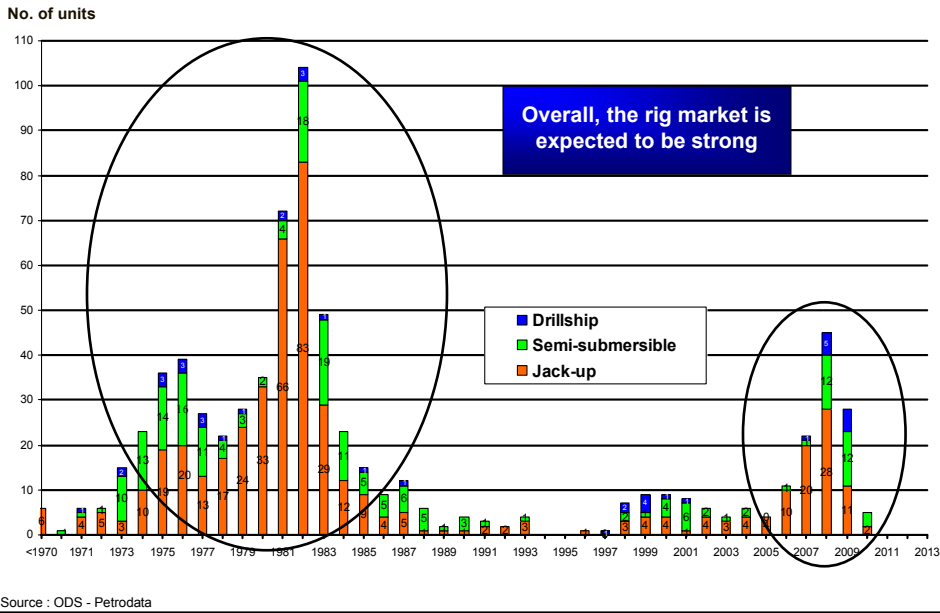


World Semi-submersible Newbuilding : contract status

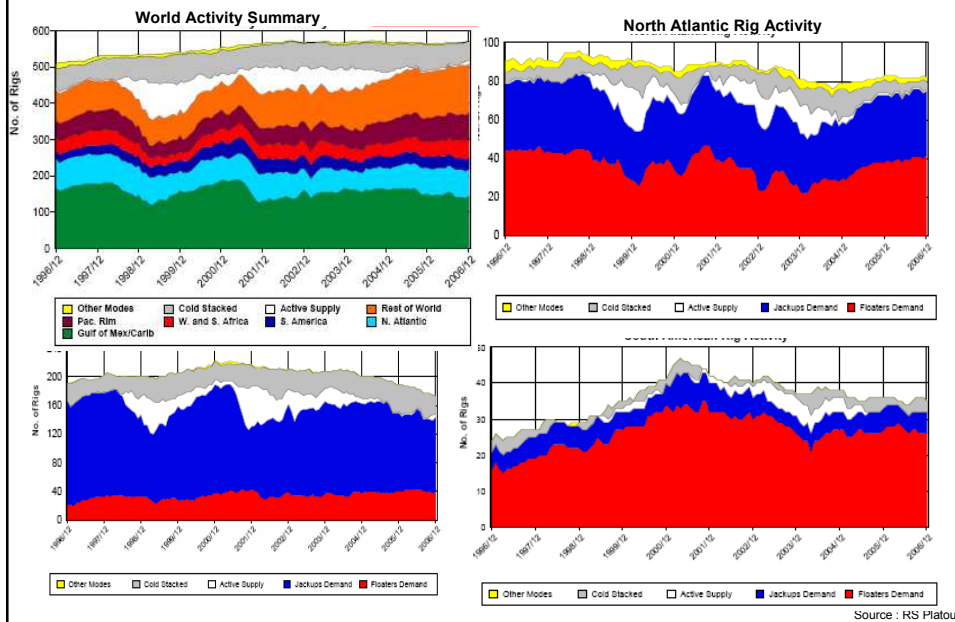
DEEPWATER NEWBUILDING SEMIS 2,400+ fsw - CONTRACT STATUS 2007 - 2010							■ Drilling ■ Options ■ (Available) ■ Firm-ord ■ Stacked / Escrow / Yard <small>Last update: January 19, 2007</small>															
Eq. Name	Built	WD Cap. (fsw)	Drydwt	Location	Operator or Status		2007				2008				2009				2010			
		Measured	DP	DPSD 1,000t			1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
West E-Drill	2007	10,000	405/1400	S Korea/Norway	Yard / east / Total: 3-5yrs																	
Aker SS 1	2008	1,640	10,000	485	Norway	Stacked 3yrs																
Maersk SS 1	2008	10,000			Spain	Stacked in GOM 4 yrs																
West Hercules	2008	10,000			S Korea	Under construction Delivery date 3/1/2008																
West Sirius	2008	10,000	460		Spain/USG	Yard / east / Decom. 4+2yrs																
OffRig Pioneer	2008	2461	2,461	325	China/Norway	Yard / east / BP 3yrs																
ENSCO 8500	2008	8,500	250+		Spain/USG	Yard / east / Head/Decom./OMG, 4+4yrs																
West Aquarius	2008	10,000			S Korea	Yard / east / available																
Aker SS 2	2008	1,640	10,000	520	Norway	Yard / Aker 3yrs																
West Eminence	2008	10,000			S Korea	Yard / east / available																
Deepsea Rig 1, (Offshore SS 1)	2008	10,000			S Korea	Yard / east / available																
West Taurus	2008	10,000			Spain	Yard / east / available																
Flystad Oslo	2009	12,000			China	Yard / east / available																
OffRig Innovator	2008	2461	2,461		China	Yard / east / available																
Sevan Driller	2009	12,500	350-400		China	Yard / east / Petrobras in GOM, 6yrs																
Maersk SS 2	2009	10,000			Spain	Yard / westside in Australia																
North Dawn Adlong	2009	12,000	430		Ch. (Spain/USG)	Yard / east / Shell, 4yrs/5yrs																
OSF Dawn Driller 3	2009	10,000	391		Spain/Malaysia	Yard / east / FPS 3yrs																
SeaDragon SS 1	2009	10,000			Russia/ITE	Yard / available																
Schahin SS 2	2009	8,000	265		China/Brazil	Yard / east / Petrobras, 3+5yrs																
Petronig 1	2009	10,000	388		Spain/USG/Ber	Yard / east / Petrobras, 3+5yrs																
Petrosony SS 1	2009	10,000	350		S Korea/Brazil	Yard / east / Petrobras, 2+7yrs																
Galvao SS 1	2009	8,000	346		Dubai/Brazil	Yard / east / Petrobras, 5+5yrs																
ENSCO 8501	2009	8,500	331		Spain/USG	Yard / east / Menar/Olefin, 3.5+4+1yrs																
Scarabeo 8	2009	9,842	460		Brazil/ITC	Yard / east / ENI, 5yrs																
Petronig 2	2009	10,000			Spain / Brazil	Yard / Petrobras																
Galvao SS 2	2009	9,000	268		Spain/Brazil	Yard / east / Petrobras, 2+7yrs																
ENSCO 8502	2009	8,500			Spain/USG?	Yard / east / available																
Maersk SS 3	2010	10,000			Spain	Yard / available																
Schahin SS 1	2010	7,000	265		China/Brazil	Yard / east / Petrobras, 2+7yrs																
Odobrecht SS 1	2010	7,000	350		Dubai/Brazil	Yard / east / Petrobras, 2+7yrs																

Source : ODS - Petrodata

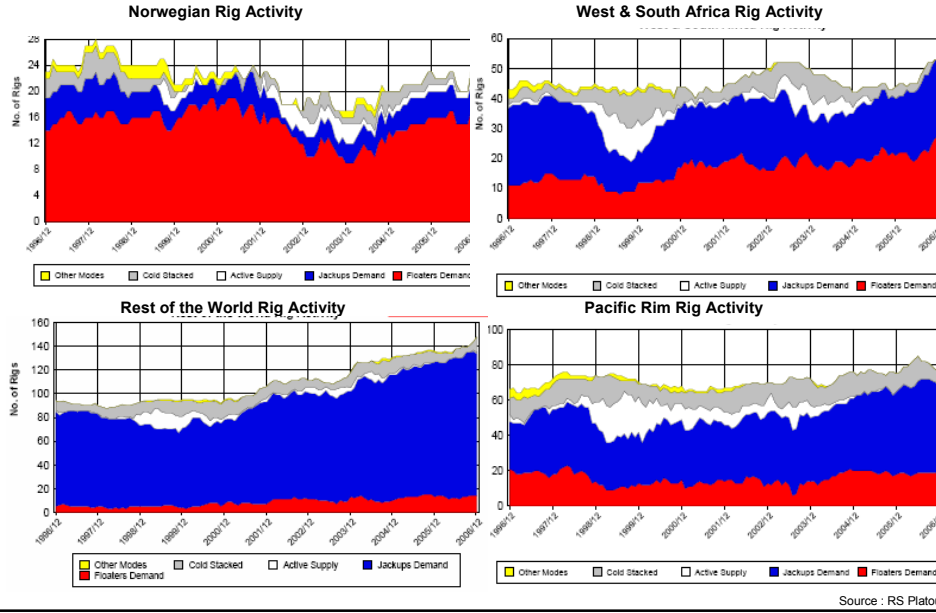
Rigs : Age Profile & Rigs on Order



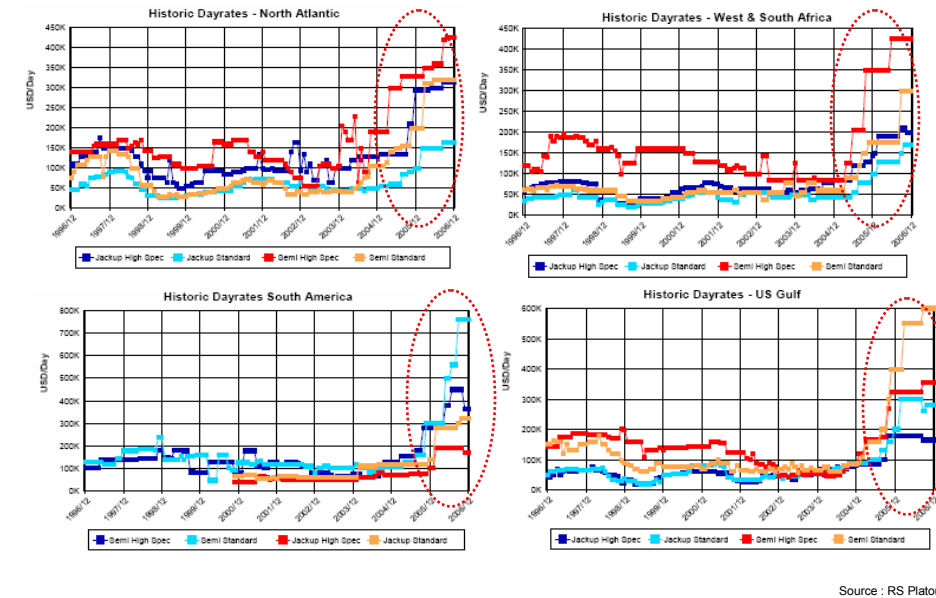
Outlook : High Rig Utilisation levels



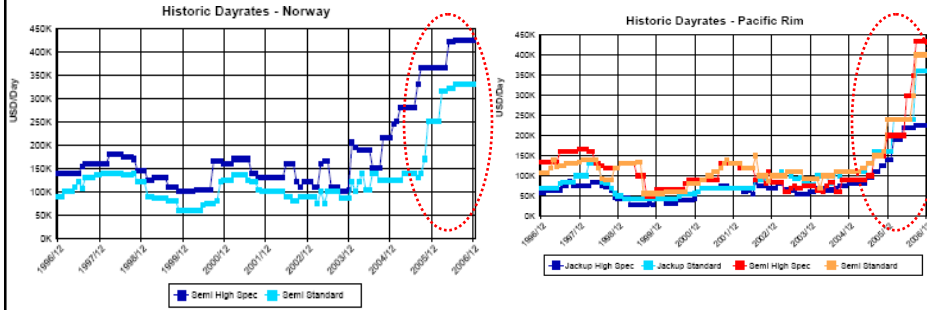
Outlook : High Rig Utilisation levels



Outlook : Unprecedented High Charter Rates



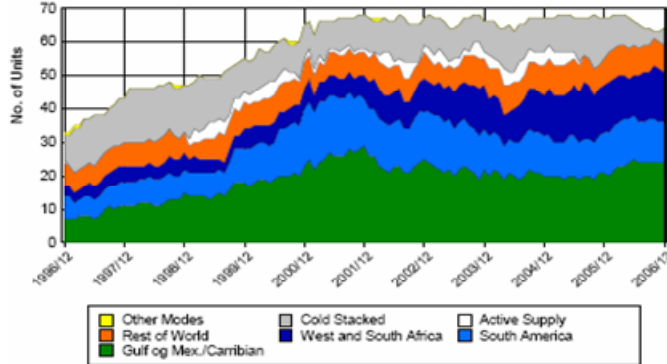
Outlook : Unprecedented High Charter Rates



Source : RS Platou

Outlook : Deepwater Rig Market

Deepwater 1524 m/ft 5000



Activity Summary

	Drillships			Semis			Sum Active Rigs		
	D	S	U%	D	S	U%	D	S	U%
Gulf of Mexico	6	6	100%	18	18	100%	24	24	100%
South America	5	5	100%	7	7	100%	12	12	100%
West and South Africa	6	6	100%	9	9	100%	15	15	100%
Rest of the World	4	4	100%	8	8	100%	12	12	100%
World Total	21	21	100%	42	42	100%	63	63	100%

	Drillships				Other Passive Modes		Semis				Total			
	T	S	D	U%	F	U%	T	S	D	U%	T	S	D	U%
Current	23	21	21	100	0	5	45	42	42	100	68	63	63	100
Previous	23	21	21	100	0	3	44	43	43	100	67	64	64	100
6 Months	23	22	22	100	0	4	44	41	41	100	67	63	63	100
12 Months	23	22	22	100	0	7	44	38	38	100	67	60	60	100

Dayrates (\$1000/day)

	Current Month			6 Month Ago		1 Year Ago		2 Years Ago	
	U %	High	Low	High	Low	High	Low	High	Low
Gulf of Mexico	100	520	400	515	395	475	185	250	80
South America	100	450	350	475	220	300	210	145	85
W and S Africa	100	480	350	430	290	430	290	220	145

Platou

Positioning for Sustainable Growth

3-prong approach:

Increasing shipyard production capacity

- Maximising Singapore-based shipyard capacity
- Change in work flow and processes

Leveraging on complementary facilities

- Singapore-based shipyards
- Singapore and Brazil

Expansion and growth in rig building and offshore platform & engineering business through:

- Synergies with SMOE – topsides production & fixed platform
- SemBeth land - 86 hectares : land and facilities to expand for offshore

Summary : Yield plus Growth

Strong, Resilient Core Businesses

- Strong market fundamentals
- Proven track record
- Moving up the value chain

Sustaining & Growing our Business

- Increasing shipyard production capacity
- Leveraging on network of shipyards for growth
- Expansion & growth in rig building & offshore platforms & engineering business

Superior Returns with Yield and Growth

- Strong cash flow & financials
- Modest capital expenditure
- High & sustainable dividend

Thank You